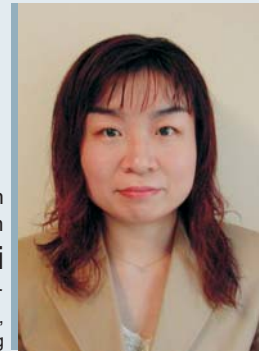




■ Third Party Independent Review

Expectations for Toyota Auto Body



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■ Impression of this report

■ Fundamental Orientation toward CSR Practice

Toyota Auto Body is a company that has a large impact on improving the standard of living of people and domestic and overseas economies and social expansion. As a leading company in the industry, Toyota Auto Body has a well-developed, comprehensive report based on its management system and highly technical capabilities. The top message of "Vehicle manufacturing that is kind to the earth and its people" indicates the enthusiasm for practicing its CSR and also having future visions for progressing to support traffic safety and global environmental conservation. Toyota Auto Body's cutting-edge approach on efforts in such areas as developing a variety of welfare vehicles, preventive safety functions, and vehicle bodies made from raw plant materials and fuel cell is impressive. It is also impressive getting a sense of the daily efforts of those involved with this company.

■ Setting targets and the results of efforts

Efforts are promoted through establishing concrete measures and fiscal quantity targets in each field of the third Environmental Action Plan. By displaying results for targets alongside issues that may arise in the future, as well as factor analysis for achieving conditions, the persuasiveness of the report is deepened and the objectivity of the PDCA of the entire company is enhanced. Increased emphasis in two particular areas of the report would further reinforce the outstanding efforts of Toyota Auto Body. One area more emphasis should be placed is the aim to balance both the environment and the economy through improvements in environmental efficiency related to the amount of waste substance emissions and CO₂. The other is to have a grasp of the good economic effects of environmental accounting. Even for the societal aspect of CSR, efforts are not only focused on their main business involving, for example, developing welfare vehicles, but efforts also include actively carrying out communication and activities that contribute to society based in the region.

■ Future Expectations

■ Pursuit of the appropriate form of a sustainable society

A requirement for the continual expansion of the automobile industry is to have enlightening activities as the axis for promoting CSR, which would further delve into issues of morality and safety awareness for drivers. This involves having state-of-the-art product development for collision safety and preventive safety in order to realize a safer automotive society. There is also the expectation to further promote reuse of energy and resources, along with a reduction in substances that create high environmental burden. I hope products that achieve integration for environmentally-friendly recycling and reuse pervade the 21st century. For this to be realized, I suggest continuous dialog and sending of information and messages to society and vehicle users for shaping a society that preserves the environment and is also safe with peace of mind.

■ Exhibiting leadership for building a society of continuous potential

Based on the macro view point of impact on the environment and domestic and overseas economic societies, I think it is important to consider management of each region that includes overseas bases, and the reduction of environmental burden on the entire global supply chain. I am looking forward to leadership for potentially continuous society building that will take the lead to bring forth improvements in social welfare and environmental preservation in all industries.