

Environmental & Social Report 2007



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Company Profile

Toyota Auto Body was created within the Toyota Group in 1945 to specialize in manufacturing truck bodies. Currently, we mainly deliver complete commercial vehicles, minivans, and SUVs. We at Toyota Auto Body will continue to evolve as a manufacturer of high quality vehicles, offering the safety our customers demand, while also contributing to the creation of an affluent society.

Corporate Profile

Company Name	: Toyota Auto Body Co., Ltd.	Total sales	: 1,432.7 billion yen (FY2006 Consolidated)
Head Office	: 100 Kanayama, Ichiryama-cho, Kariya city, Aichi Prefecture TEL.0566 (36) 2121	Number of Employees	: 14,448 (March, 2007 Consolidated)
Representative	: Toshio Mizushima, President	Land Area	: 2,288,000 Sq. Meters (March, 2007)
Established	: August 31, 1945	Manufacturing facilities	: Headquarters/Fujimatsu Plant Inabe Plant, Yoshiwara Plant, Kariya Plant Kotobuki New Development Center
Paid-in Capital	: 10.371 billion yen (March, 2007)		



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Report Outline · Editing Policy · Report Scope

■ Publishing

In reviewing our December 2006 midterm management plan, more satisfying activities were started through CSR management. We continue to place importance on our valuable relationship with stakeholders, and this year's report includes activities focused from the viewpoint of employees and society and focuses on environmental considerations in making Toyota Auto Body a good company. A deeper understanding of our operations and our connection to society are presented in detail in this report. Honest views of this report from all members of society would be much appreciated.

■ Scope

This report covers activities of Toyota Auto Body efforts and consolidated subsidiary companies and the progressive status of foreign and domestic environmental consolidated management.

■ Reported Period

Data mainly covers from April 2006 through March of 2007; however, this report does cover the latest information for developments that progressed considerably.



Aiming for Continued Expansion for Society and the Earth Through Vehicle Manufacturing

Toshio Mizushima
President, Toyota Auto Body Co., Ltd.

水嶋敏夫

Providing Society With Useful Mobility as a Manufacturing Company

Since the establishment of Toyota Auto Body in 1945, we have come to provide mobility that serves to enrich people's lives as mainly a manufacturer of complete commercial vehicles, SUVs, and minivans.

Under our company motto of "Development, Peace and Amity, and Appreciation", in order to always be ahead of current trends and styles, we foresaw changes in motorization and an altering of the lifestyles and taste of our customers. Along with always providing products that match the expectations of our customers, we have presented the idea of providing comfortable freedom of movement to all people, and have offered to society the development of useful welfare-related products.

Hereafter as well, we desire to be a manufacturing company that contributes to realizing an affluent society through research and manufacturing which considers the customer first.

Aiming to be a "Good Company" for the Environment, Society, and Employees

Amidst ever increasing expectations and demands for companies to be socially responsible, Toyota Auto Body is not of the position to fulfill the responsibility, but rather from society, we want to be called a "good company" through which growth hereafter is undoubted and for which contribution to society is desired. In looking to be a "good company" in terms of the environment, society, and our employees, we are engaged in multiple, forward-looking activities.

For Toyota Auto Body as a manufacturing enterprise, we consider conservation of our global environment to be our priority issue. Based on our Fourth Environmental Action Plan we established in 2005, we are actively executing our 5 year plan through efforts that include saving energy, preventing global warming, resource recycling, and reductions in environmental waste.

We aim to enrich activities that serve society by improving the environment through afforestation activities, and also community-based activities such as promoting research institutes through subsidies and also having employees volunteer in providing shuttle services with our welfare vehicles.

Employees serve as the basis for all business activities. In order to be a good company for employees, we are promoting a workplace where all employees are positive, whereby they healthily enjoy their work. Through creating a safe and comfortable workplace, we support their health through body and mind, and we are also putting forth active efforts for personnel development and career support.

As mentioned above, we and all our group companies are accelerating CSR Management efforts that highlight what is special about Toyota Auto Body. Honest views from everyone would be much appreciated.

Corporate Principles

Managerial ways of thinking and values for contributing to the ongoing expansion between societies and the earth are expressly written in our company motto and fundamental principles, which have shared approval from all generations.

Company Motto

Company Motto

Toyota Auto Body stand in the view of the world with the aim to support research and manufacturing while contributing to society with our fine products with tireless efforts to advance the work of our company.

Development:

Respect for timing and innovative thinking and to always be ahead of current trends and styles.

Peace and Amity:

Measure cooperation and openness by loyalty and trust.

Appreciation:

Reflection should be the nourishment for the enterprising spirit, and one should live happily with one's diligent labor.

Fundamental Principles

1. Toyota Auto Body is a corporation that contributes to building a plentiful society and also gains trust from the international community, which are both based on open and fair corporate ethics in harmony with the environment.
2. Toyota Auto Body will provide "fine products" to enrich our living environment through research and manufacturing, while placing priority on the customer.
3. Toyota Auto Body will invigorate the organization and its workers, and also create a corporate climate of creative power and energy for growth of the enterprise and happiness of company employees.
4. Toyota Auto Body will build relationships of trust with our business partners and make efforts to strengthen management practices, thereby creating prosperous coexistence and long-term stable growth.

2010 vision

With the establishment of our 2010 vision, we aim for sustainable growth, and we are planning *kaizen* to improve our company characteristics.

Global Challenge 2010



Establishment of a Governance That Swiftly and Appropriately Meets Changes in the Management Environment

We at Toyota Auto Body recognize the important issue of promoting and strengthening corporate governance for improving corporate value as an enterprise that contributes to society from which we have earned trust.

The aim for appropriate, swift, and efficient management

At Toyota Auto Body, a board of directors meeting is held monthly where along with decision-making, the exercising of duties for directors is monitored.

On the occasion of the regular stockholder's meeting in June 2006, with the purpose of strengthening operation functions to meet the expansion of business scope and swift managerial decision-making, the "New Creation of Downsizing the Number of Directors and Executive Members" is a new member system introduced to serve as a pillar to further improve managerial efficiency.

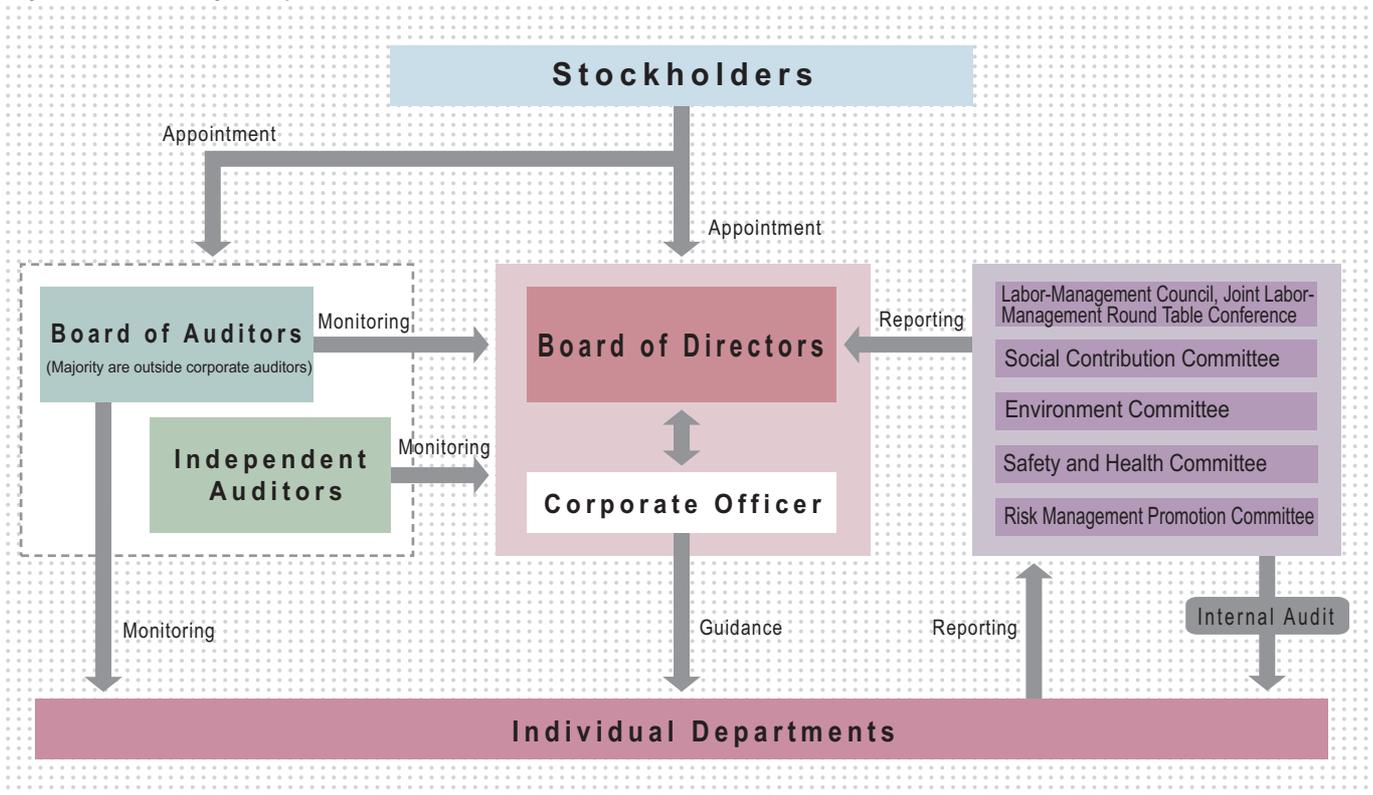
Securing Transparent Management by a Board of Auditors Meeting

Based on auditing policies and auditing plans drawn up by the board of auditors meeting, auditors monitor the financial state and operations of Toyota Auto Body and consolidated subsidiary companies. The exercising of duties by the board of directors is monitored first through the attendance at important company board of director meetings, and operations and finances of the company are also monitored.

Addressing Company-wide Issues by Individual Committee

Committees such as the Risk Management Promotion Committee, Environmental Committee, and Health and Safety Committee have been created to handle company-wide issues such as compliance, risk management, and environmental safety. There is also monitoring and discussion about management and company activities.

Toyota Auto Body Corporate Governance



Corporate Culture That Strengthens the Trust of Society

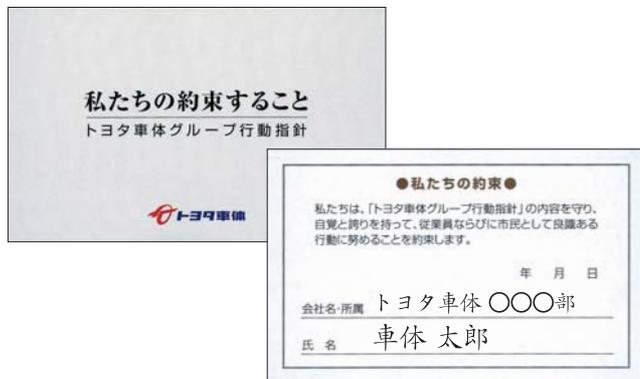
Compliance is not confined to legal compliance, but rather observance of corporate ethics by any worker at a company as an employee and member of society for the promotion of sound corporate culture activities which are reflected in consistently sound behavior.

Thorough Compliance and Improved Awareness Centering on a Risk Management Promotion Committee

The compliance system involves the creation of an Internal Regulation Promotion Committee, under the Risk Management Promotion Committee, that has the Compliance Management Department serve to self-evaluate whether issues exist in the system in order to have all company rules thoroughly obeyed.

To thoroughly enforce compliance for the company and employees, we have established "Our promise (Toyota Auto Body Group Activity Policy)" and we are making continuous efforts for compliance awareness through education and training.

By having each employee sign "Our Promise" cards, awareness and motivation are raised within employees in order to carry out our action policy.



Toyota Auto Body Group Action Policy (Portable card)

The Compliance Hotline

In looking to create a pleasant and open work environment that considers the views of our employees and their families, Toyota Auto Body provides a Compliance Hotline (Honto Com Net) for directly handling concerns and consultation relating to compliance and labor issues by E-mail, telephone, and letters. In addition, we have set up a Corporate Logic Hotline using a lawyer contracted from outside the company. Introducing these hotlines widely throughout the Toyota Auto Body Group provides an appropriate system for handling compliance and labor related issues.



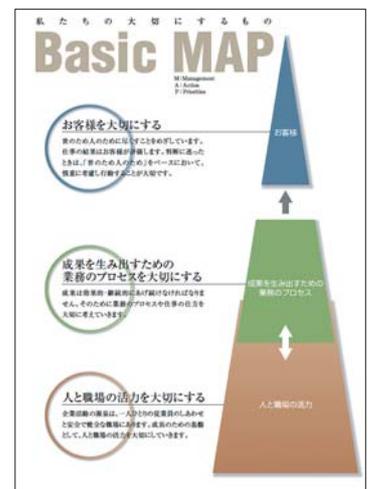
Notification to the employee and the family (included the cooperative employee)

Establishing and Developing Priorities (Basic MAP)

Toyota Auto Body is introducing the Basic MAP, which comprises 10 items of action that should be taken, in combination with the Employee Action Policy. Both are based on the main axis of (1) placing priority on the customer; (2) placing priority on the process of operations to achieve results; and (3) placing priority on the activities of workers and the work environment.



Basic MAP (Published September 2003)



Vehicle Manufacturing That Provides Joy and Excitement

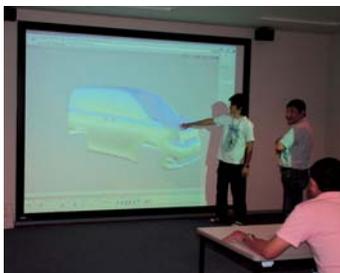
— A Commitment from “Development” Through “Production” —

Toyota Auto Body is deeply committed to vehicle manufacturing that provides joy and excitement to the customer by supervising the manufacturing processes from production planning on through design and production.

Vehicle Operations

Design and Development

Product design managers and designers are developing vehicle designs by making use of digital technology and thorough communication.



Checking design by digital image

Design plans using computer graphics

Design

For us at Toyota Auto Body, developing truly efficient and high-performance vehicles involves constructing CAE (Computer Aided Engineering) technology that allows simulation of basic vehicle performance at the design stage. We perform simulation analysis that corresponds to the actual vehicle. Moreover, we are actively expanding less time-consuming vehicle manufacturing with high-quality and high-performance through technologies that allow for *kaizen* and performance estimation at each stage through use of such as DA (Digital Assembly).



Collision simulation using CAE

Testing and Evaluation

We are performing analysis and evaluating the four major performances of operational stability, collision safety, strength durability, and vibration noise in order to develop and produce durable vehicles that gain the trust of our customers. Subjected to a strict evaluation covering all the angles, our vehicles are put through tests ranging from the Bench Endurance Test that simulates extended driving on poor roads, the Surrounding Condition Test (-30 degrees), and the Vehicle Driving Test on a test course.



Collision Safety Test



Vehicle Environment Test

Production

We have constructed a production line based on the concepts of “Safety” and “A Cooperative Industry That Achieves a Balance Between Humans and Their Equipment.” In thoroughly pursuing *kaizen* for work conditions and improving the work environment, we have created a flexible, highly-efficient line covering press through assembly by differentiating between the “human line” and use of the “unmanned process,” which has promoted a high-degree of automation.



① Press line



② Body line



④ Assembly line (Completed vehicles)



③ Paint line

Specially-Equipped Vehicles and Welfare Operations

Specially-Equipped Vehicles That Broaden Mobility

In answering to the differing needs of our customers and their environments, we are making efforts in engineering, development, and production for using our know-how and technology developed in our vehicle operations through specially-equipped vehicles and welfare operations that broaden mobility.

● **Loading Vehicles**

With ease of use, speed, and safety vehicles for export as the basis for transporting objects, we go further by considering the environment in supporting logistics in Japan.

● **Welfare Vehicles and Equipment**

In order to provide freedom and joy to society, we support the lives of senior citizens and the disabled by developing vehicles and equipment.

● **Specially-Equipped Vehicles for Export and Customized Vehicles**

In pursuing vehicle functional performance, convenience, and freedom of use, we tailor to the preferences of the user and the environment for use.



Porte, WelCab, and Friendmatic
(33rd International Home Care and Rehabilitation Exhibition)



Welfare Vehicle construction line



Construction line for loading vehicles



Construction line for specially-equipped vehicles for export

New Operations

Toward a New Field That Uses Technology and Know-how Cultivated by Vehicle Manufacturing

Linear Operations

In 1985, Toyota Auto Body developed and successfully mass-produced the world's first linear motor curtain for vehicles. Thereafter, we have expanded to products that apply this technology to residential linear motor-type curtains and linear motor-type doors, and also transport equipment for electric parts (IC).



Linear test room (Kotobuki New Development Center)



Linear rails

Water and Air Quality Operations

In 1989, Toyota Auto Body developed deodorizing equipment for the cargo rooms in transport trucks, and sold Ozone Water Deodorizer Cleaner. Since that time, we have pushed on to further please our customers through hearing their needs for smaller, lighter, and refined functions. Customers are satisfied with the effectiveness of our deodorizing and bacteria eliminating in many industries requiring a higher level of hygiene for the environment such as supermarkets, fisheries, and food processing facilities.



Assembly of Ozone products
(Ace Industry Co.,Ltd. Shinbayashi Plant)



Ozone Water Deodorizer Cleaner
[OZONE DASH TWIN 60PSA]

Research and Development

Research and Development of Kenaf and fuel cells are progressing as we look to strengthen new operations that contribute to manufacturing of next-generation vehicles. (Refer to page 32 for details)

The Products We Deliver

Settings Where Our Products Are Cherished and Trusted by Our Customers

Mini Van Cab Wagon

- ALPHARD
- ALPHARD HYBRID
- VOXY
- NOAH
- ESTIMA
- ESTIMA HYBRID
- IPSUM

On our days off,
let's go out in the Mini Van!



VOXY



SUV

Sports Utility Vehicle

- LAND CRUISER 200
- LEXUS LX470
- LAND CRUISER 70 PICKUP
- LAND CRUISER 70 HARDTOP

Proving strong constitution
at the DAKAR
Loved by the world!



LAND CRUISER 200



Sedan

Kinder living for people
and the earth



PRIUS



Commercial Vehicles

- HIACE
- REGIUSACE
- HIACE SUPER LONG
- HIACE (for Europe)
- COASTER
- COASTER (Kindergarten bus)

From transporting people to shipping,
widening its place of activity



HIACE



COASTER (Kindergarten Bus)



Settings Where Our Products Are Cherished and Trusted by Our Customers

Loading Vehicles

- Refrigerator Vehicles and Freezer Vehicles
- Dry Vans
- Load Labor-saving Vehicles
- Power Lift Kit
- Low Lift

Active on the logistics scene



Freezer vehicle



Welfare Service Vehicles and Instrument

- Lift Up Seat Vehicles
- Loading Seat Vehicles
- Wheelchair Specification Vehicle
- Friendmatic Vehicles, Others
- Barrier Free Device (Electric Step Elimination Machine)

Offering freedom of movement to many people



ESTIMA Side lift up seat model



Electric Vehicles

- Electric Vehicles "Everyday"
- Ultra Electric Vehicles "Everyday COMS"

Expand living through the joy of going outside



Electric vehicle Everyday



Ultra-small electric vehicle COMS

Life-Related Products

- Linear Motor-Type Curtain Rail
- Linear Motor-Type Door
- Ozone Water Deodorizer Cleaner
- Industrial Ozone Emitting Unit
- Air Deodorizer Cleaner

Contributing to society in new fields



Linear motor-type door



Industrial ozone emitting unit OZONE FRESH G500



Ozone water deodorizer cleaner OZONE DASH TWIN 60PSA

Aiming to Become a “Good Company” for Our Employees, Society, and the Environment

For sustained growth, continuing as a “company that receives expectations for growth from the world” and based on the importance and acknowledgement of this expectation, Toyota Auto Body took up the issue of “aiming to become a ‘good company’ for our employees, society, and the environment” in a three year mid-term management plan that had not yet been established in 2006.

Environment

Preventing Global Warming

- Commercialization and development of technologies in weight reduction
- Active promotion of measures to reduce CO₂

Efforts Toward Reducing SOC

- Reduction and management of SOC for vehicles
- Reduction in emissions of SOC in logistics and production processes

Efforts Toward Resource Recycling

- Promotion and expansion of vehicle recycling plans
- Promotion of further valid use of resources

Environmental Management

- Strengthening consolidated management
- Green activities



Employees

Managing Safety, Hygiene and Health

- Creation of a safe and comfortable workplace
- Support for a healthy mind and body

Creating an Energetic Workplace

- Enhance communication and good labor relations
- Diversity and equal opportunity
- Support for balancing work and child raising

Human Resource Development and Career Support

- Educating for self-disciplined personnel





Relations with Customers

- Improve quality with a quality guarantee
- Improve safety performance
- Provide joy of mobility through our welfare service vehicles

Relations with Business Partners

- Open and fair transactions

Relations with Stockholders

- Return on profits
- Positive enterprise deployment
- Timely information disclosure

Community Relations

- Environmental conservation and enlightenment
- Engineering support
- Symbiosis with the community



Introducing Leading Technology in the New VOXY and NOAH

Introducing leading technology in the new VOXY and NOAH, we achieved simplicity and relaxation enveloping a space of comfort with the concept of a “prime compact cab wagon that carries the love of family.” These vehicles are loaded with many features never before offered by Toyota that include a dual side independent air conditioning, an engine with peak combustion, and safe vehicle manufacturing with a focus on collision prevention and collision safety. Also included are environmental considerations with reductions in SOC and improvements in recycleability.



The child care mode for ease of placement of small children in the seat and also easy removal from the seat.



Rear seat confirmation mirror (July 2007)

Being Kind to Humans and the Earth



Toyota Auto Body Wins Three Successive Championships at the 2007 Dakar Rally in the Diesel Cross-country Series Production Vehicles Section

Toyota Auto Body won three successive championships at the 2007 Dakar Rally (popularly known as the Paris Dakar) in the Diesel Cross-country Series Production Vehicle Section, a first in the history of Toyota Auto Body. Our No.3 car placed third using a diesel mixed with 20% biodiesel fuel refined from vegetable oils and a body partially consisting of Kenaf board, a material originating from plant fibers.



At the goal. The winning No. 1 car (right) and the third place No.3 car

A driver adding bio-diesel fuel. Kenaf, originating from plant fibers, was used on the back rear panels and rear quarter panels (Refer to page 24 for details)

Action Dakar

ASO, the main sponsor of the Dakar Rally, contributed 15,000 Euro to the West Africa Environmental Conservation Support Activity “Action Dakar” in cooperation with SOS Sahel.



(January 2007)

TAW Quality Management Award From the Thai Government

Our affiliate Thai Auto Works Co.,Ltd. (TAW) received an award from the Thai government for producing superior products and introducing the Toyota Way and Toyota Production System.

In particular, our Fortuna and HILUX Bigo were acknowledged as No.1 in customer satisfaction in terms of quality management.



Our former TAW vice president (left) receives a trophy from Thai Prime Minister Surayud

(May 2007)

Vehicle Assessment Grand Prix 06/07 Award for the ESTIMA

In a 2006 independent administrative organization vehicle assessment by the "Organization for Vehicle Accident Prevention", the ESTIMA was evaluated to have the safest occupant safety performance and walking pedestrian (head) protection and won the "Vehicle Assessment Grand Prix 06/07."



ESTIMA awarded in the first Grand Prix

(Refer to page 42 for details)

(April 2007)

Promotion of Domestic and Overseas Afforestation and Green Activities

In order to prevent global warming and conserve natural resources, we are promoting afforestation in Indonesia by one of our subsidiaries, forest conservation along the banks of the Yahagi River that flows through the Mikawa District near our main plant and the Yoshiwara Plant, and maintenance of forests by the Inabe Plant in collaboration with Mie Prefecture.



Planting of some 6,300 trees by 1,500 elementary school students, local residents, and our on-site subsidiary staff. (Indonesia)



A health checkup for the forest (Yahagi River)



Our Inabe Plant Manager setting in a blade (Mie Prefecture "Company Afforestation") Began in December 2006

Establishing the Toyota Auto Body Technical Study Center

The Toyota Auto Body Technical Training Center was established where new employees receive unified basic technical learning. Trainees from overseas are educated at the center where achieving the spirit and skill of manufacturing is taught alongside effectiveness and homogeneity in technical learning.



An instructor passes on highly-technical skills to new employees

(December 2006)

Sports Club Activities

Hiromi Ohminami of our Track and Field Club won the Rotterdam Marathon, and Takami Ohminami came in third at the Nagoya International Women's Marathon. Our Handball Club entered the playoffs for the first time in Japan, and finished the season coming in higher than ever before in fourth place. The Volleyball Club fought hard in the V Premier League, and our Triathlon Events Club placed in an Asian meet.



Hiromi Ohminami (left) and Takami Ohminami



Kadoyama who took the New Member Award in the Japan Handball League (From September 2006 on)

Construction of the New Experiment Wing in Consideration of the Environment

In order to meet the increasing level of demand for safety, the environment, and comfort as well as diverse market needs, we constructed Technical Center No.3 as the vehicle experiment wing for vehicle planning and development. Following the fundamental concepts of our Technical Center No.1 that was presented the 2003 "Nikkei The Best of New Offices Promotion Award", we created this new wing with a well-lighted and comfortable office space that uses energy-saving technology.

Main Energy-saving Technologies Utilized

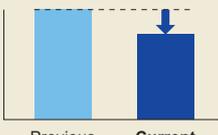


Technical Center No.3 (New experiment wing)

Energy-saving Results

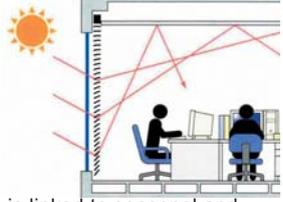
Below is a comparison of cases that do not include each energy-saving technology (Previous) we achieved a 20% reduction in CO₂.

(tons-CO₂ /year) **20% Reduction**



Previous Current

Gradation Blinds



- Illumination control of the sun's direct rays through use of gradation blinds
- Brightening of the office through reflecting sunlight while blocking the sun's direct rays by adjusting the angle of the blind louvers.
- Adjustment of the louver angle is linked to seasonal and hourly sun altitude and directional angles input into a computer.

Energy-saving Air Conditioning Units

- Use of a super-efficient heat pump chiller

Energy-saving Through Use of Ventilation

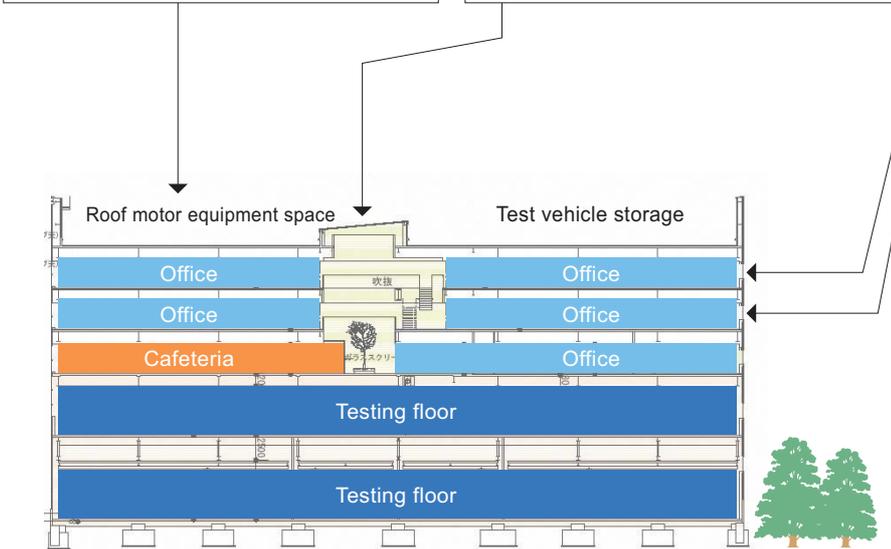
- Heat ventilation by an upper ventilation fan
- Illumination control by allowing in natural light and a daytime light sensor

Illumination Control System

- Automatic flashing of a human homeostasis sensor shared between departments
- Adaptive illumination control by a daytime sensor.
- Use of gradation blinds

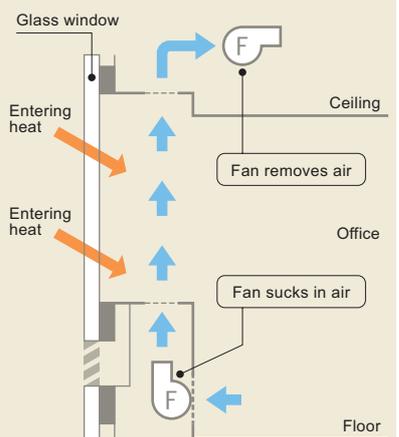
Office Air Conditioning Systems

- A non-heat recycling by a full heat exchanger
- Outside air blocked during preliminary cooling and heating
- Schedule for automatic shutoff
- Use of an air flow system (Filtering heat entering at windows)
- Natural air ventilation in spring and autumn



Air Flow System

Efficient removal of heat entering from windows in the summer by use of a push-pull fan that creates a wind current in the vicinity of the windows.



Glass window Ceiling

Entering heat Fan removes air

Office

Fan sucks in air

Floor

Energy-saving Management

- Schedule management of usage times for ventilation fans, air conditioning units, and lighting
- Operation management for users, and positioning of lighting and air conditioning switches to be in the immediate office area.
- Understanding the status of energy use by central monitoring equipment

Reductions in Circulation Energy

- Use of a variable air conditioning (VAV) system
- Use of a hot and cold water variable system (Unit control and capacity control)

Cumulative Heating System

- Standardization of electric power volume by peak shifting

For the Environment

Environmental and Social Report 2007

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Environmental Policy and Environment Action Plan

Basic Policy for the Environment

In calling for the Toyota Auto Body fundamental principle of “a basis of harmonizing with the environment and corporate activities that are fair and open,” at all levels extending from vehicle development through production, use, disposal, and recycling, we are making efforts to decrease environmental waste. We share these efforts with each domestic and overseas company in the Toyota Auto Body Group in our “Toyota Auto Body Basic Environment Plan.” (This plan was established in 1993 and revised in 2004.)

In accordance with this “Toyota Auto Body Basic Environment Plan,” our mid-to-long term goals are brought together in our “Toyota Auto Body Environment Action Plan.” From FY2006, we initiated new efforts in establishing the next in a series of five year plans with our “Fourth Toyota Auto Body Environment Plan.”

In addition, our “System of Effort” promotes strengthening consolidated environmental management and each domestic and overseas group company, as well as a promotion of the product environment and production environment under an environmental committee with the president as the committee chair.



Toyota Auto Body Basic Environment Plan



Organization of Efforts (March 2007)



※1 Eco-VAS : Eco-Vehicle Assessment System
 ※2 SOC : Substances Of Concern
 ※3 VOC : Volatile Organic Compounds

The Fourth Toyota Auto Body Environment Action Plan

The “Fourth Environment Action Plan” was established for Toyota Auto Body to initiate its own growth with the goal of contributing to build a sustainable recycle-oriented society. In addition, we set concrete items for execution and goals for “Environmental Management” which promotes “Energy and Global Warming”, “Resource Recycling”, and “SOC”. Based on this, we establish and promote our plan every fiscal year.

The “Fourth Toyota Auto Body Environment Action Plan” (Activities for FY2006 – FY2010)

Efforts		Concrete Items for Execution and Goals
Energy and Global Warming	Development and Design	<ul style="list-style-type: none"> ① Commercialization and development of weight reduction technologies that contribute to improving vehicle fuel efficiency <ul style="list-style-type: none"> Promotion of weight reduction design for vehicle bodies by switching materials and high strength steel sheets Promotion of weight reduction design for vehicle bodies by structural streamlining by using CAE ※1 and expanding use of unibody construction
	Production and Logistics	<p>< Production ></p> <ul style="list-style-type: none"> Promotion of reductions in CO₂ by improvements in planned production and revolutionary production technology (expanded activities that include offices) <p>[FY2010 Target]</p> <ul style="list-style-type: none"> In addition to decreasing CO₂ emissions volume in production processes by 10% compared to the FY 1990, we achieved a 5% decrease compared to FY2005 at non-production base sites Compared to FY2003, we achieved a 10% decrease in emissions volume of CO₂ per increase in sales compared Through global consolidation domestically and overseas, we achieved an 8% decrease in CO₂ emissions volume per increase in sales compared to FY2003 <p>-----</p> <p>< Logistics ></p> <ul style="list-style-type: none"> Executed measures to decrease CO₂ by transport <i>kaizen</i> <p>[FY2010 Target]</p> <ul style="list-style-type: none"> A 10% decrease in CO₂ emissions volume compared to FY2003 (including production parts logistics and supply parts logistics)
Resource Recycling	Development and Design	<ul style="list-style-type: none"> ③ Further promotion for expanding recycle design <ul style="list-style-type: none"> Promotion and expansion of development of vehicles for easier dismantling and recycling Expanded use of recyclable materials and potentially reuseable resources such as Toyota Eco-plastics
	Production and Logistics	<p>< Production ></p> <ul style="list-style-type: none"> Reduction in waste by improvements in limiting defects by measures that stop of emergence of waste at the source (continuing zero landfill waste and reductions in valuable resources and waste such as metal scrap) <p>[FY2010 Target]</p> <ul style="list-style-type: none"> A 3% decrease in emissions volume per increase in sales for waste compared to FY2003 Expansion of activities to decrease and understand the content and volume of emissions even includes domestic consolidated companies Expansion of activities in our overseas consolidated companies to actively decrease waste <p>< Logistics ></p> <ul style="list-style-type: none"> Expanded efforts to reduce the use of packing materials by such as weight reduction and minimization of packaging <p>[FY2010 Target]</p> <ul style="list-style-type: none"> Reduction of 5% in the volume of packing material compared to FY2003 (includes production parts logistics and supply parts logistics)
		⑤ Reduction in water usage

Action Items		Concrete Items for Execution and Targets
Substances of Concern (SOC)	Development and Design	⑥ Further promotion of management and decreases of SOC <ul style="list-style-type: none"> • Global abolishment of four SOC (lead, mercury, cadmium, and hexavalent chromium) • Began to abolish the four SOC in Japan and Europe from 2006 (complete abolishment in 2007 and non-applicable chemicals also abolished) • Early abolishment of the four SOC achieved throughout the world based on the global standard (including production parts of overseas affiliate companies) • Abolishment of the four SOC in specially-equipped vehicles (complete abolishment in 2007 and non-applicable chemicals also abolished) • Expanded management of environmental waste substances • Decrease vehicle interior VOC by 2010 for all new vehicles
	Production and Logistics	⑦ Measures to decrease VOC #2 emissions volume <ul style="list-style-type: none"> • Execute expanded use of water-borne paints and further decrease the volume of cleaning thinner used in painting processes. [FY2010 Target] <ul style="list-style-type: none"> • Reduction of 60% in the emissions volume of VOC per painted area used in painting vehicle bodies compared to FY1998 • Expansion of activities to decrease emissions even for VOC used in painting parts other than vehicle bodies
		⑧ Decrease emissions of substances subject to PRTR #3 <ul style="list-style-type: none"> • Decrease emissions of substances subject to PRTR that centers on painting processes [FY2010 Target] <ul style="list-style-type: none"> • Decrease emissions of substances subject to PRTR by 60% compared to FY1998
Environmental Management	Management	⑨ Strengthening consolidated management <ul style="list-style-type: none"> < Production Affiliates > <ul style="list-style-type: none"> • Global expansion of eco-factory activities that firmly incorporate environmental measures from the planning stage (improve environmental performance, minimize environmental risk, and reduce complaints and violations to zero) < Non-Production Affiliates > <ul style="list-style-type: none"> • Improvement in management of the environmental performance of all companies for CO₂ and other substances
		⑩ Further promotion of cooperation activities with our suppliers <ul style="list-style-type: none"> • Well-developed management of SOC included in parts and materials delivered to Toyota Auto Body • Seeking self-initiated environmental performance improvement activities from our suppliers
		⑪ Decrease life-cycle environmental waste from active participation in Toyota Eco-VAS #4 <ul style="list-style-type: none"> • Execution of a comprehensive evaluation of the environment based on the thinking of life cycle assessment that spans production, use, and disposal through all development processes of vehicles
		⑫ Promotion of new operations that contribute to <i>kaizen</i> of the environment <ul style="list-style-type: none"> • Promote the development and commercialization of environmental products (bio, agriculture, plant materials, and fuel cells) • Fully develop environmental affiliate companies to perform environment analysis and other tasks
		⑬ Enhance environmental education <ul style="list-style-type: none"> • Continued environmental education that promotes <i>kaizen</i> of practical business matters, in addition to improving environmental awareness of employees • Enhancement of environmental education for domestic and overseas consolidated companies.
	Collaborating With Society	⑭ Contributions to building a recycle-oriented society <ul style="list-style-type: none"> • Support of green activities and nature conservation activities • Active promotion of environmental volunteer activities
	⑮ Reinforcement of information dissemination about the environment and mutual communication <ul style="list-style-type: none"> • Improve and continue to issue the Environment and Social Report • Provide sufficient information about the environment through the Toyota Auto Body home page • Reinforce communication with local communities 	

※1 CAE : Computer Aided Engineering
 ※2 VOC : Volatile Organic Compounds
 ※3 PRTR : Pollutant Release and Transfer Register
 ※4 Eco-VAS : ECO-Vehicle Assessment System

FY2006 Environmental Action Plan Progressive Status

Based on items of the Fourth Toyota Auto Body Environmental Action Plan, established in 2005, we set activity targets and promoted efforts for the first year (FY2006).

Action Item	TY2006 Targets	Progress Status	Evaluation	Related pages
● Energy and Global Warming				
Development and Design				
① Vehicle weight reduction	● Achieve planned weight reduction of the new VOXY and NOAH	● Achieved our target to expand use of high strength steel sheets (Developed at Toyota Auto Body)	○	Page. 21
Production and Logistics				
② Measures to reduce CO ₂	<ul style="list-style-type: none"> ● CO₂ emission volume: Less than 207,200 tons-CO₂ ● CO₂ emission volume per increase in sales: 18.6 tons-CO₂ / 100 million yen ● CO₂ emission volume per increase in sales of global consolidation: Less than 20.7 tons-CO₂ / 100 million yen ● Logistics CO₂ emission volume: Less than 8,380 tons-CO₂ 	<ul style="list-style-type: none"> ● 206,000 tons-CO₂ ● 16.2 tons-CO₂ / 100 million yen ● 17.2 tons-CO₂ / 100 million yen ● 8,300 tons-CO₂ 	○	Page. 22
● Resource Recycling				
Development and Design				
③ Promote vehicle recycle design	● Incorporate recycle design into the new VOXY and NOAH	<ul style="list-style-type: none"> ● Used TSOP※ resin material that has excellent recycleability ● Shortened dismantling time by improvements in airbag disposal 	○	Page. 25
Production and Logistics				
④ Promote efficient use of resources	<ul style="list-style-type: none"> ● Emitted substances and emission volume: less than 11.7 tons / 100 million yen ● Packing material volume : Less than 2,360 tons 	<ul style="list-style-type: none"> ● 10.8 tons / 100 million yen ● Executed reductions in loss by changing the shape of the steel sheet coils ● 2,344 tons 	○	Page. 26
Production and Logistics				
⑤ Decrease water consumption	● Water consumption: Maintained at 4.5 m ³ /vehicle	● 3.6m ³ /vehicle	○	Page. 27
● Substances of Concern (SOC)				
Development and Design				
⑥ Decrease and manage SOC	● Achieve planned decreases in SOC for the new VOXY and NOAH	<ul style="list-style-type: none"> ● Promoted the switch from using the four SOC substances according to plan ● Promoted a review of adhesives and others in aiming to decrease vehicle interior VOC 	○	Page. 28
Production and Logistics				
⑦ Reduce VOC emission volume	● VOC emission volume: Less than 48.2 g / m ²	<ul style="list-style-type: none"> ● 46.9 g / m² ● Achieved large decreases by switching to water-borne paints at the Fujimatsu Plant 	○	Page. 28
Production and Logistics				
⑧ Decrease emission volume of substances subject to PRTR	● Emission volume of substances subject to PRTR: Less than 1,425 tons	● 1,300 tons	○	Page. 28
● Environmental Management				
⑨ Strengthening of consolidated management	● Strengthen activities of overseas group companies	● Executed correction and risk surveying of overseas group companies	○	Page. 29
⑩ Consolidate activities with our suppliers	● Propose a mid-term cooperation plan	● Revised the Green Procurement Guidelines (March 2007)	○	Page. 31
⑪ Decrease life-cycle waste substances by Eco-VAS	● Decrease life-cycle environmental waste for the new VOXY and NOAH	● Executed LCA by industrial cooperation with Toyota	○	Page. 31
⑫ Promote new operations that contribute to environmental kaizen	● Promote development of environmental technologies for vehicle affiliates	● Used Kenaf boards for vehicles that participated in the Paris Dakar Rally (January 2007)	○	Page. 32
⑬ Development of environmental education	● Promote a fiscal year plan for educating employees based on their position in the company	● Educated 96 newly-appointed to key positions and 434 new employees	○	Page. 33
● Cooperation With Society				
⑭ Contribute toward building a recycle-oriented society	● Plan promotion of green activities and nature conservation activities	<ul style="list-style-type: none"> ● Executed domestic and overseas afforestation activities ● Executed paper processing and Kenaf cultivation 	○	Page. 34
⑮ Improve disclosure of environmental information and mutual communication	● Reinforce dialog with local communities	● Executed informal discussions with local residents about the environment	○	Page. 34

※ TSOP : Toyota Super Olefin Polymer

Energy and Global Warming

At the German Heiligendamm Summit in June 2007, it was agreed to “consider a 2050 reduction by 50%” of greenhouse gas emission volume. Based on a mid-term target, we are promoting dual-sided efforts to decrease CO₂ in the production and logistics stages and also limit consumption of vehicles. Our efforts are aimed at reducing CO₂ emissions that are a global warming concern, as well as the issue of energy with concerns of a drying up of resources and an insufficient volume of supply.

Development and Design

Development and commercialization of weight reducing technologies that contribute to improving vehicle fuel efficiency

Production and Logistics

Active promotion of measures to reduce CO₂

Development and Design

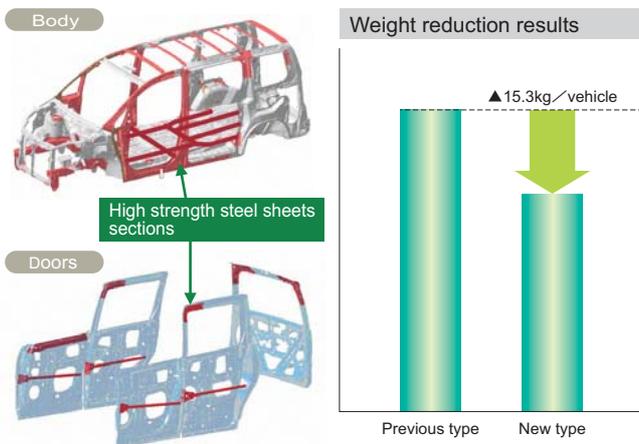
Development of weight reducing technologies that contribute to improving vehicle fuel efficiency

We have achieved vehicle body weight reductions by using new plastic mold techniques, optimizing sheet structure and thickness by using CAE※1, as well as expanding use of weight reducing materials such as high strength steel sheets in our new VOXY and NOAH.

※ 1 C A E : Computer Aided Engineering

Weight reduction by CAE Analysis and High Strength Steel Sheets

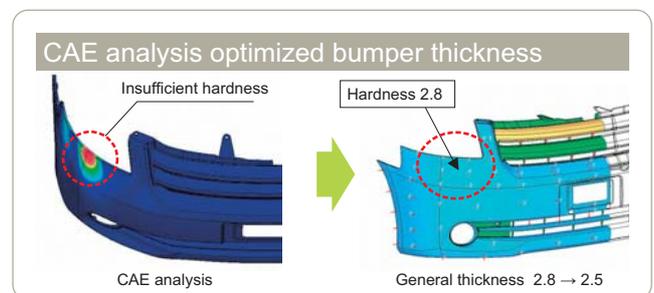
We achieved further weight reduction by analysis of sensing vibration and noise and also CAE strength analysis by combining use of high strength steel sheets with optimized sheet thickness and a streamlined construction.



Weight Reductions by Optimizing Design of Plastic Parts

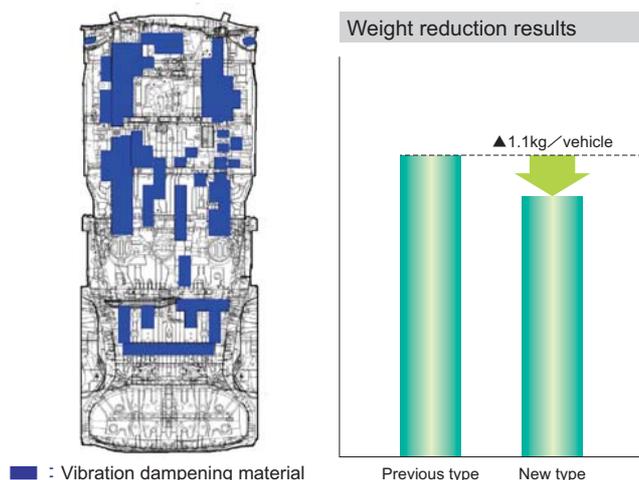
For designing exterior bumper parts, we used high strength TSOP ※2, and we achieved optimal thickness from CAE analysis of heat resistance and hardness. A weight reduction of 10% resulted for the front and rear bumpers. In addition, a 15% weight reduction resulted for the rear spoiler by using the same methods.

※2 T S O P : Toyota Super Olefin Polymer



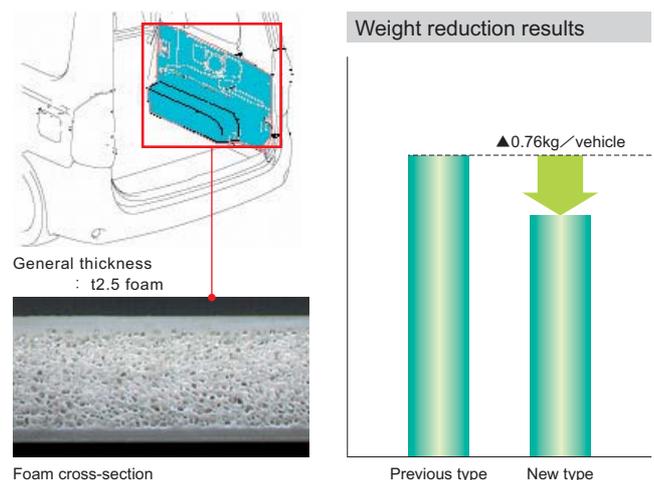
Weight Reduction by Vibration Dampening Paint

We achieved weight reduction in the floor by vibration dampening paint which is comparatively light compared to previous vibration dampening material.



Weight Reduction by Foam Molding Deck Side Trim

We achieved weight reduction and ensured strength by making interior base material with foam.



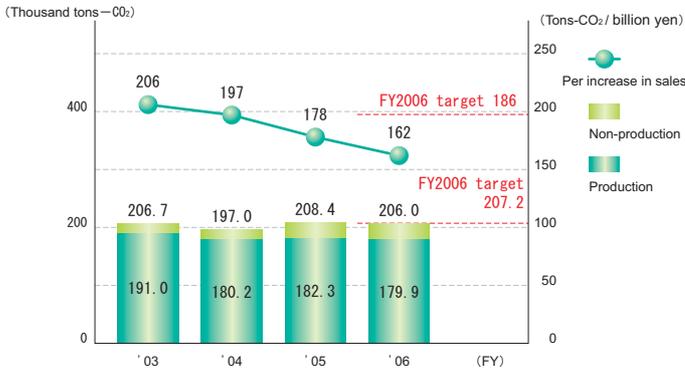
Production and Logistics

Active Promotion of Measures to Reduce CO₂ in Production Activities

From FY2006, the scope of our CO₂ emission volume reduction activities will also include non-production bases such as the offices of our Main Building and the Technical Building, and also other buildings such as the new Development Center. In addition, our new Fourth Action Plan initiated our FY2010 target to make total emission volume less than 192,600 tons-CO₂.

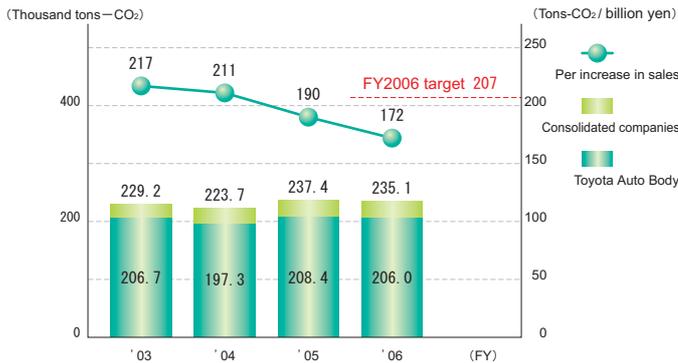
CO₂ Emission Volume

Toyota Auto Body



※For viewing activity results of total CO₂ emission volume, we are expanding activities for individually decreasing base units 30% individually for previously levels that do not include large scale new and added infrastructure processes after FY2006.

Global Consolidation



※Scope of Global Consolidation

- Toyota Auto Body : All processes (production + non-production)
- Domestic : Tokai Utility Motor Co., Ltd., Toyota Body Seiko Co., Ltd., Ace Industry Co., Ltd., Tokai Parts Industry Co., Ltd.
- Overseas : P.T. Sugity Creatives Co., Ltd., Chun Shyang Shin Yeh Industry Co., Ltd.

(Caution) There are changes above that follow the initiation of our Fourth Environment Action Plan. Reports up through last year only covered production processes; however, this year we have added non-production processes. For domestic consolidation, affiliate companies (Gifu Auto Body Co., Ltd., and Tokai Tekko Co., Ltd.) were included, but only consolidated companies were included in this report.

Energy-Saving Cooling Tower Used for Spot Cooling (Tokai Utility Motor Co., Ltd. example)

We decreased energy losses by using a plant air pressure sensor that automatically operates the power for the cooling tower instead of having an operator manually turn ON and OFF a cooling tower power switch.



Comprehensive Energy Saving for Air Conditioning Equipment in Part Assembly Plants

We made efforts for total reductions in energy for air conditioning equipment installed in part assembly plants.

① Use of Vaporized Heat

- An increase in heat efficiency by water spouting mist sent to the heat exchanger of the exterior air conditioner
- Decreased heat from the sun's rays by spreading water over the roof during the summer months

② Use of non-heat

- Use heat sent to a heat pump in the machine room of a nearby section of the plant

③ Reduced energy loss from pipe resistance

- Reduction in energy of water sent by a pipe resistance reducing agent

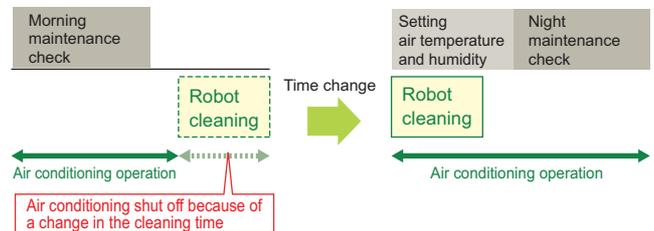
Establishing and Standardizing Air Blow Nozzles

We established the newest energy-saving type nozzle to effectively use air from air blowing equipment used in painting processes. We standardized the installation method (angle, distance to workpieces, etc.) and expanded use of these new nozzles in all our plants.



Energy-Saving in Air Conditioning by Changing the Operating Shift Times for Cleaning Paint Spraying Robots

By switching to water-borne paints, we decreased the energy from air conditioning used during operation by performing cleaning immediately before beginning the next run. Previously, cleaning of robots was done without any time gaps after stopping the line, resulting in difficulties because paint hardened on robots during operation.



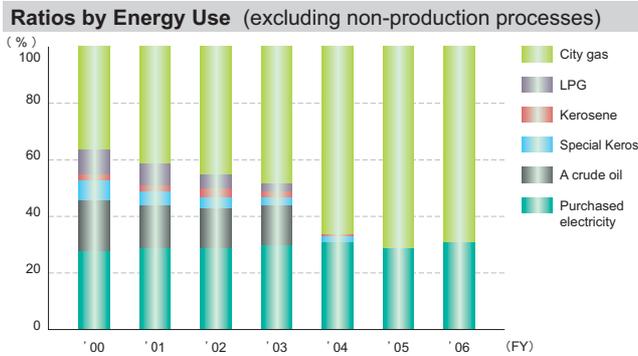
Decreased Power Consumption by Using Transparent Boards on the Plant Roof (Chun Shyang Shin Yeh Industry Co., Ltd. example)

By using transparent boards on the plant roof that allow nature light into the plant, we achieved energy-savings by not having to use lighting during plant operation except for two hours in the morning and evening.

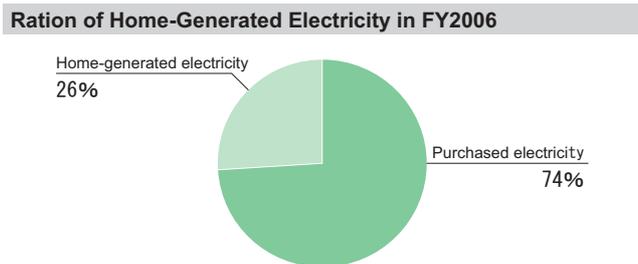


Fuel Changes in Production Processes

At Toyota Auto Body, we have been changing to use a much cleaner fuel, city gas, and from FY2005 we have only used electric power and city gas. Hereafter, we are even promoting city gas to be used for A crude oil (total 1%) that remains part of the area of non-production.

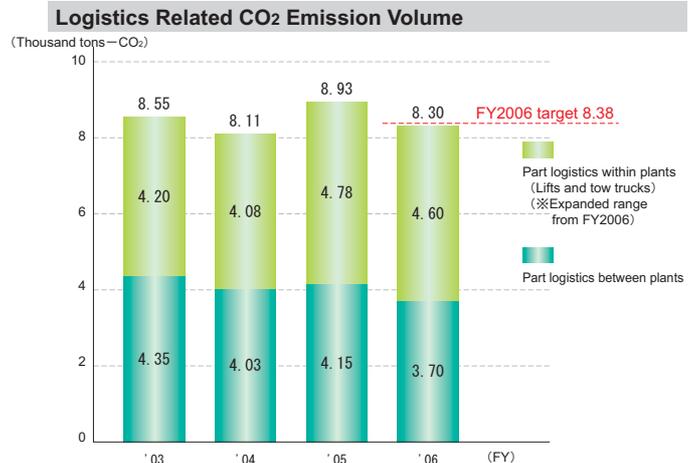


In addition, of the total electricity consumed in FY2006, approximately 26% is met by home-generated electricity by natural gas cogeneration.



Decreased CO2 Emission Volume in Logistics Areas

We are continuing as we have done previously with a range of activities to increase efficiency by reviewing transport routes and *kaizen* of cargo layouts for part logistics between plants. In addition, we are expanding the range of activities from FY2006 to include part logistics within plants, and we are also promoting electrification of tow trucks.



Experiencing "Team Minus 6%" Activities

Toyota Auto Body participated in the "Team Minus 6%", an Environment Ministry advocated citizen project in December 2005, in which each participant called for making six action plans. Also, in our company report an "ECO Plaza" page was created and examples were introduced to all our employees.



Company bulletin "ECO Plaza" Page

An Example of Employee Ecolife

Ryoichi Shibata
(Environment Division
Environment Planning Dept.)



"Reading in the newspaper about how executing an idling stop can conserve approximately 30% of gasoline and also seeing how the price of gasoline has recently increased compared to the past, I decided to experience an ecodrive from the position that it is kind to the environment. I record my fuel efficiency at every fill-up, evaluate the results, and I am careful to ecodrive during my commute every day. Compared to before, I'm satisfied in getting five more kilometers per liter. I'm not only being kind to the environment, but I have more pocket money (laughs). Hereafter as well, I want to live a life of ecodriving."

An Experience for Improving Fuel Efficiency

- No warming of the engine
- No unnecessary passing (no sudden acceleration)
- Read traffic signals to reduce speed more quickly in order decrease the number of stops

Results From Eco-driving



Environmental Topics



We Ran the Whole Paris Dakar Rally Course on Bio-diesel !

In the "Dakar Rally 2007 (popularly named Paris Dakar)" Toyota Auto Body participated as "Team Landcruiser and Toyota Auto Body". Of our three entrants in the race, one of the vehicles (car No.3), which ran on bio-diesel and had a body partially made of Kenaf plastic boards, completed the 8,000 kilometer race without incident and boldly placed third in the same diesel class. The fuel takes the environment into consideration with 20% bio-diesel refined from vegetable oil mixed with kerosene. These results proved this fuel is not inferior in the performance it achieves compared to standard diesel fuel.



Our No.3 car that placed third in its class

Announcements for Energy Saving Examples

Toyota Auto Body announced two examples of energy saving at the Tokai Area Competition of the "FY2006 National Competition for Outstanding Examples of Energy Saving" sponsored by the Energy-Saving Center (Ministry of Finance), which was held in Nagoya in September 2006.

In addition, at the Tokyo Big Site in February 2007, recognized by NEDO※ as "An Industry Supporter for Companies That Streamline Energy Use," our "Fujimatsu Plant Upper Coat Painting Process Total Energy-Saving Operation" results were announced. We reported on results of our "use of recycled air conditioning emissions" and "low temperature non-heat recycling technology that uses natural gas and cogeneration" after they were executed at Toyota Auto Body.

※ N E D O : New Energy and Industrial Technology Development Organization



Making announcements at a Tokai area competition



Announcement of the results at the Tokyo Big Site

Energy-saving Example Announcement Meetings Also Held at Plants

At our Fujimatsu Plant, eight outstanding examples were picked from items such as energy saving and decreasing losses that were accepted from employees and we held our FY2006 *Kaizen* Example Announcement Meeting. With review by executive staff, the "desire to further *kaizen*, while spreading an awareness of 'the waste' among employees," we pledged to further our efforts in the future. At the same time as this example announcement meeting, there were three awards given for outstanding works selected from 36 items which were entered in the FY2007 Fujimatsu Plant Energy-saving Slogan Contest.



Fujimatsu Plant Outstanding Energy-saving Example Announcement Meeting

Firmly Establishing the "Cool Biz" Movement

Toyota Auto Body already began to execute "Cool Biz" in 2005, which is part of a citizens' movement advocated by the Government Environmental Ministry. During the past two years after coming to establish "Cool Biz," within Toyota Auto Body, all employees participate by wearing no neckties or suit coats even in regular meetings or research meetings.



Receiving a lecture wearing no suit coats or neckties

Resource Recycling

Considering the fragileness of natural resources on a worldwide scale, we are speeding up in changing to become a continuous recycle-oriented society. Toyota Auto Body is promoting efforts to consider recycling in vehicle manufacturing at all stages from development through dismantlement.

Development and Design	Further promotion and expansion of vehicle recycle designs
Production and Logistics	Further promotion of efficient resource use in aiming to be a recycle-oriented society
Production and Logistics	Decreasing water consumption

Development and Design

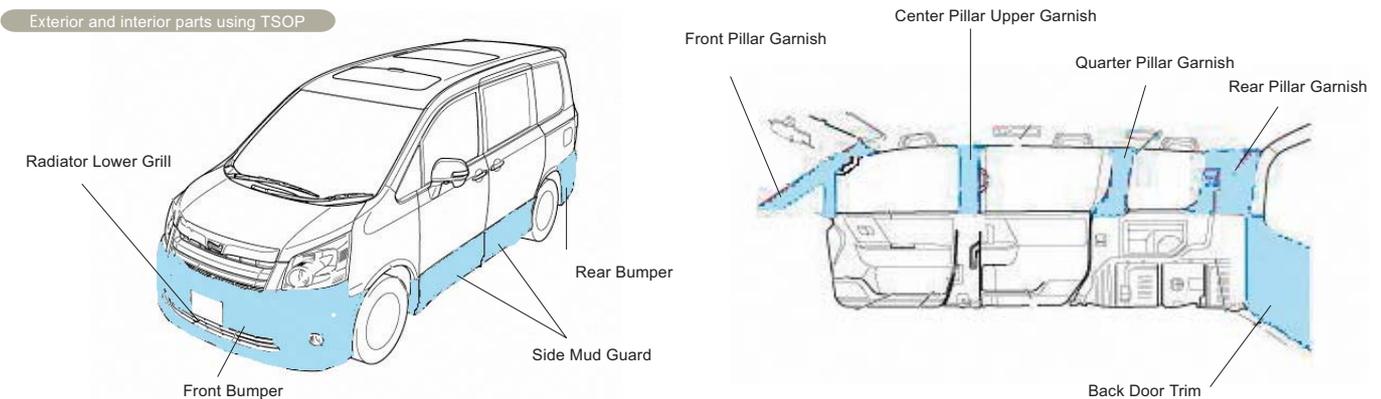
Promoting and Expanding Vehicle Recycle Design

We promote vehicle manufacturing that considers a high rate of recycleability from production through dismantlement, and incorporates recycle items in planning and design from initial development stages of the new VOXY and NOAH.

Improvements in Recoverability of Resin Parts

We are using TSOP※1, an excellent resin material, for parts such as bumpers and pillar garnishes

※1 T S O P : Toyota Super Olefin Polymer

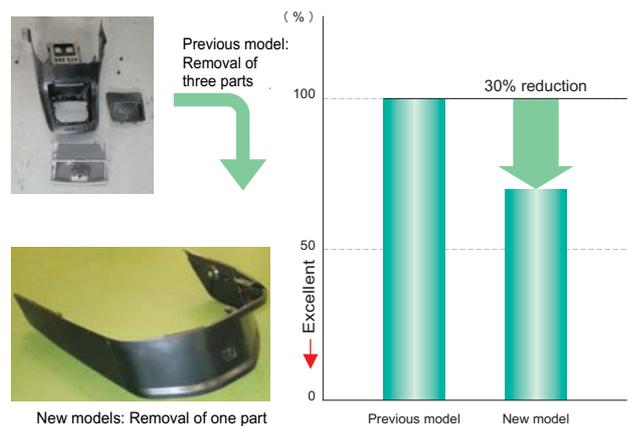
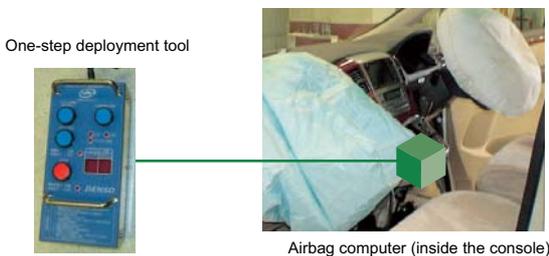


Improvements in Vehicle Dismantlement

We incorporated ways to improve dismantlement for the new VOXY and NOAH and reduced dismantlement time by 10% compared to previous models. In addition to our previous efforts to improve the recoverability of wire harnesses and instrument panels, we are making efforts to facilitate dismantlement through vehicle development and also to reduce disposal fees for fluoron gas and airbags that are subject to vehicle recycling laws.

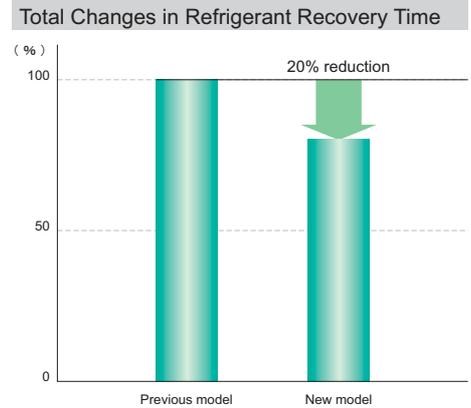
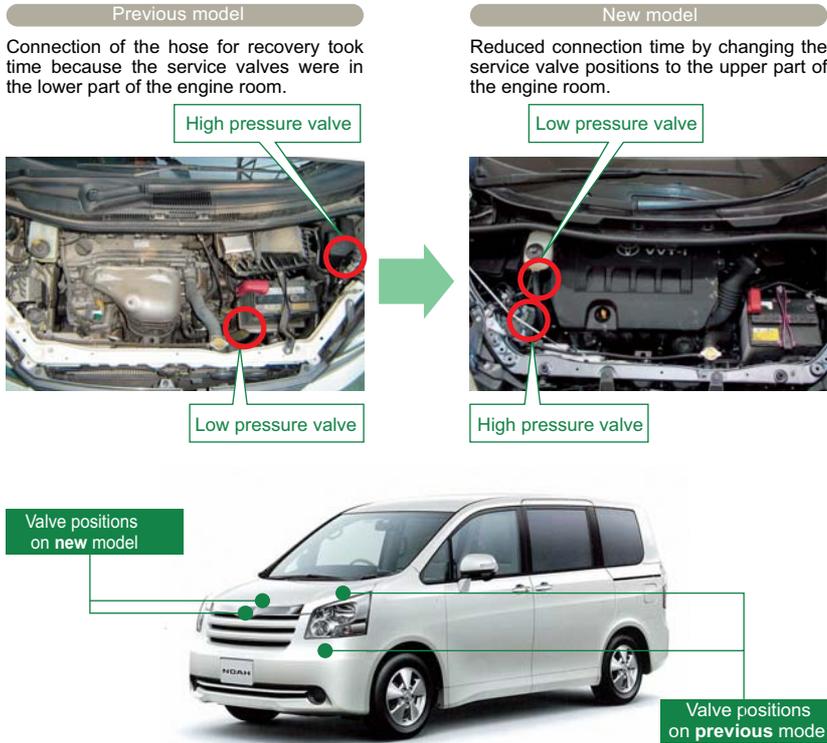
Reducing Removal Time for Airbags

Dismantling airbags involves connecting a one-step deployment tool to the console computer. Previous models were connected to this tool which did activate the airbag, but required removal of three parts. New models only require removal of one part, which reduces connection time.



Decrease in Recovery Time by Improvements in Recovery Operations of Air Conditioning Refrigerant Gas

We improved recovery operations by optimizing the service valve position for refrigerant recovery (shortened recovery time).



Production and Logistics

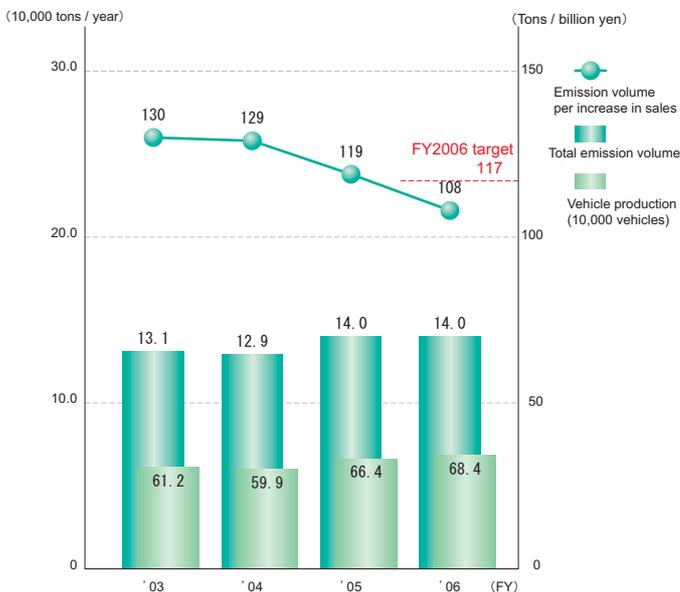
Further Promotion of Efficient Resource Use in Aiming to Be a Recycle-Oriented Society

■ Activities to Reduce Waste Outside the Company

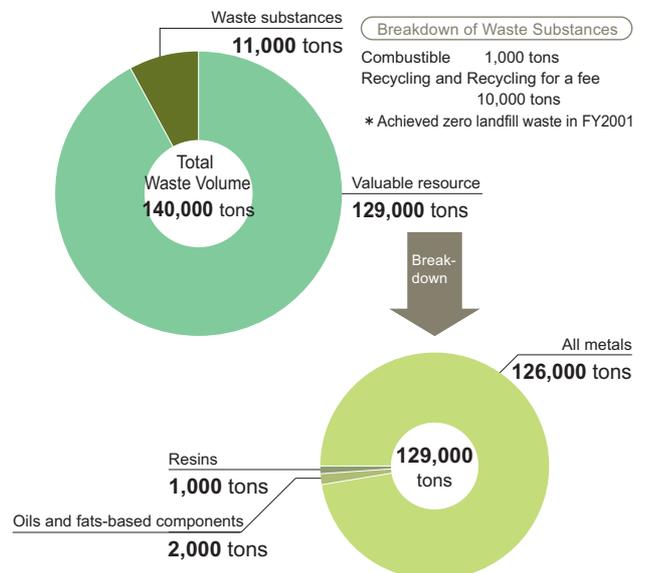
We have achieved good results through our previous resource-saving efforts to have zero landfill waste and our activities to decrease combustible waste. However, in order to further promote efficient use of resources, it is necessary to decrease all resources losses, including sellable resources (valuable resources).

From FY2006, we have been promoting activities to decrease emission waste which centers on scrap from steel presses that constitute the bulk of the valuable resources. In FY2006, even with the increase in the vehicle output, we kept emission waste from outside Toyota Auto Body at 140,000 tons, a great improvement per increase in sales. Moreover, our domestic and overseas group companies are also making efforts to decrease emission waste that include combustible waste.

Emission Waste Volume

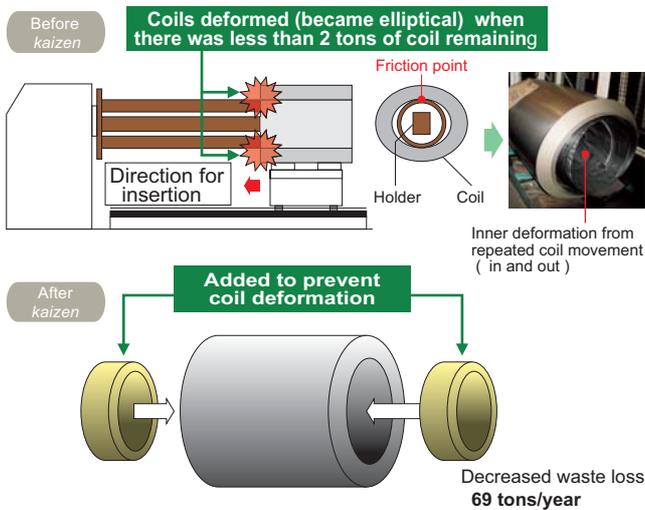


Breakdown of FY2006 Emission Waste



Decreases in Wasted Loss From Preventing Changes in Coil Material Shape

We are making efforts to improve just-in-time delivery (line efficiency) of steel sheets used to construct vehicle bodies. In FY2006, we made efforts to decrease waste losses by preventing deformation at the back edges of coils.



Decreases in Water Content in Sludge By Using a Filter Press

(An example : P.T. Sugity Creatives Co., Ltd.-Indonesia)

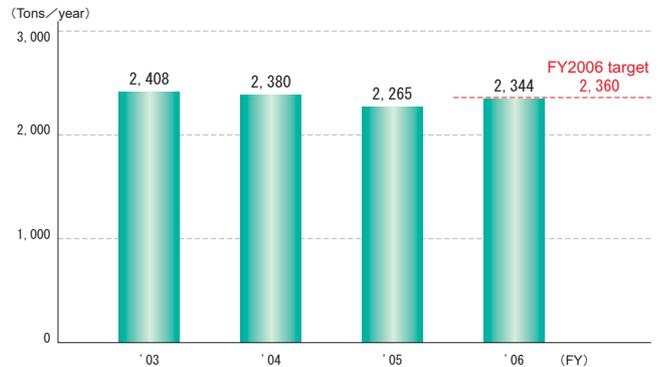
Previously, sludge from chrome processes was bagged and stored, but the sludge contained large amounts of water that we had processed by an outside source. Currently, we are separating water from the sludge by forced compression (filter press), which significantly decreases the amount of water. As a result, we have decreased outside sourcing for processing the sludge by 65%.



Decreases in Emission Waste in Logistics

As in the past, our activities to decrease consumption of packing and wrapping materials continue to involve reexamining packing material for quality and shape changes. In FY2006, despite an increase in packing for bumpers that now account for 70% of packing, up 15% from the previous fiscal year, we were able to keep the amount of consumed packing and materials to an increase of 3%.

Shifts in Consumed Packing and Materials



Changes in Packaging Layout of Supply Part Bumpers

In the past, bumpers shipped as supply parts were packaged in cardboard boxes, but currently, changing the layout of the packaging by aircap has achieved significant decreases in packaging material weight.



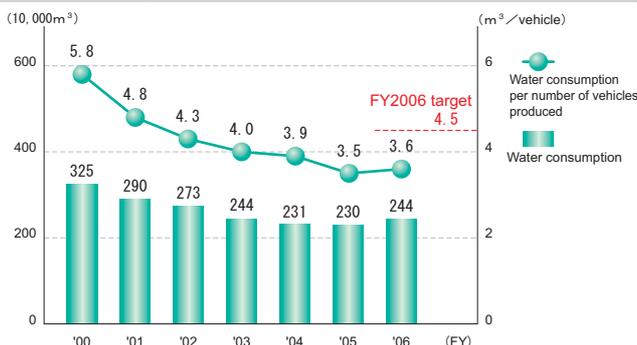
Result Packaging material weight : 60-80% decrease per part

Production and Logistics

Decreases in Water Consumption

We are continuing water conservation activities by decreasing water consumption in production processes. In FY2006, although water consumption increased from installation of humidifier for improving the quality of painted products (preventing dust particle sticking to vehicle bodies), we will make efforts in the future to decrease water consumption.

Water Consumption in Production Processes



Expanding Water Conservation Activities in Overseas Companies

(An example: Thai Auto Works Co., Ltd.)

We decreased consumption of city water by using recycled water purified at a water discharge processing plant.

Example for using recycled water

- Purifying white vehicle bodies
- Spraying plant roofs
- Cooling air conditioning exterior units
- Spraying plant gardens, etc.



Shifts in City Water Consumption



Substances of Concern

Toyota Auto Body is introducing a company-wide system involving both products and production for dealing with SOC. For vehicle products, we are making efforts to eliminate the four SOC substances(lead, mercury, cadmium, and hexavalent chromium) through “Directive 2000/53/EC of the European Parliament and of the Council on end of life vehicle”. In production, we are actively making efforts to understand and decrease emission volume of chemical substances contained in materials and sub-materials used in painting processes.

Development and Design Further promotion of management and decreases of vehicle SOC

Production and Logistics Measures to decrease VOC emission volume in production processes

Production and Logistics Decreasing emission volume of substances subject to PRTR

Development and Design

Managing and Decreasing Substances Subject to PRTR

■ Promoting complete elimination of the Four SOC

Based on domestic industry self-initiated targets and “Directive 2000/53/EC of the European Parliament and of the Council on End of Life Vehicle”, we completed a switch from the four SOC for domestically produced vehicles in FY2006. In addition, we are making steady progress in activities to completely eliminate the four SOC for overseas produced vehicles, special-purpose vehicles, and electric vehicles by the end of FY2007.

■ Decreasing Vehicle Interior VOC (Volatile Organic Compounds)

We limited the emitted volume of VOC by reexamining adhesives, vehicle interior materials, and door trims in order to decrease VOC such as formaldehyde which causes unpleasant smells and is irritating to the nose and throat.

Production and Logistics

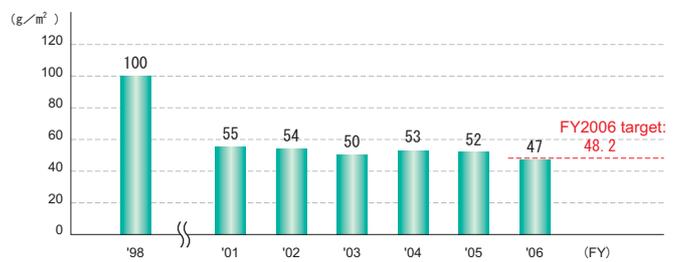
Decreasing VOC Emission Volume in Production Processes

At Fujimatsu Plant, we significantly decreased VOC emission volume through “use of water-borne paints for upper coat paint” and “improvements in the recovery rate and decrease in consumption of purge solvents.

”In FY2007, we are progressing toward a switch to using water-borne paints at the Yoshiwara Plant, and now our other plants are considering a gradual switch.

(Note) Until FY2005, there has been activity promotion and separate target setting at the Fujimatsu Plant, as well as in production at the Inabe Plant and Yoshiwara Plant, in the Fourth Environment Action Plan(FY2006-2010 activities) we re-initiated activities with a unified target at all our companies (average decrease of 60% at all our companies compared to FY1998).

VOC Emission Volume Per Painted Area (Vehicle body painting)

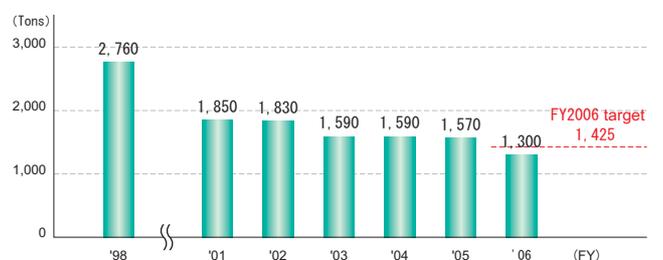


Decreases in Emission Volume of Substances Subject to PRTR

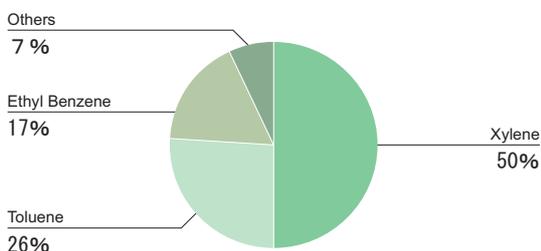
We are promoting activities to decrease xylene, toluene, ethyl benzene that make up over 90% of substances subject to PRTR*. Recycling and decreasing cleaning thinner and the introduction of water-borne paints in painting processes contribute significantly to decreasing substances subject to PRTR. In addition, we are progressively switching to materials that contain small amounts of toluene and xylene.

* P R T R : Pollutant Release and Transfer Register

Shifts in Emission Volume of Substances Subject to PRTR



Comparative Constituents of Emission Volume of Substances Subject to PRTR



Environmental Management

Together with making efforts to decrease SOC spanning all stages from vehicle development to production, use, and dismantlement, domestic and overseas group companies, along with our suppliers, are making efforts for integral environmental management in all business activities such as environment related operations, research and development, and commercialization of vehicle related products (plant materials, fuel cells, etc.).

Strengthening Consolidated Management

Total decreases in environmental waste are through the integral efforts Toyota Auto Body Group, not only Toyota Auto Body.

Consolidated Environmental Management was initiated with the 2000 in the Toyota Auto Body Group Production and Environment Conference, which included domestic and overseas production related companies and deeply affiliated companies.

Environmental management activities involved three domestic production companies, but we are gradually moving toward consolidated environmental activities. Four recently established companies are still constructing an ISO14001 based environmental management system (Thai Auto Conversion was approved in March 2007).

These activities involved six non-production companies, and from FY2005, we began the Toyota Auto Body Group Environment Communication Meeting, and we are promoting efforts that are close to our own environment, such as office activities to reduce paper and save energy. Mikawa Setsubi Co., Ltd. expanded recycling of waste substances and already received ISO14001 approval.

Production Companies

	Domestic	Overseas
	Tokai Utility Motor Co., Ltd.	
	Toyota Body Seiko Co., Ltd.	
	Ace Industry Co., Ltd.	
	Tokai Parts Industry Co., Ltd.	
	Gifu Auto Body Co., Ltd.	
	Tokai Tekko Co., Ltd.	
	Toyotomi kiko Co., Ltd.	※1
	Kintec Co., Ltd.	※1
		P.T. Sugity Creatives Co., Ltd.
		Chun Shyang Shin Yeh Industry Co., Ltd.
		Thai Auto Works Co., Ltd.
		Thai Auto Conversion Co., Ltd.
		Toyota Auto Body-Tokai Extrusion Co., Ltd.
		Taiwan Auto Conversion Co., Ltd.
		Toyota Auto Body Malaysia Sdn. Bhd.

※ 1 : Participated from FY2006 ※ 2 : Constructing ISO14001 System

Non-production Companies

	Domestic
	Mikawa Setsubi Co., Ltd.
	Toyota Auto Body R & D Co., Ltd.
	Life Service & Security Corporation
	Inatec Co., Ltd.
	Life Creation Co., Ltd.
	Life Support Co., Ltd.

are consolidated subsidiary companies (All others are affiliate companies)

Toyota Auto Body Group Activities

- ISO14001 approval (Non-production companies are constructing an environmental management system)
- Sharing the Toyota Auto Body Basic Environmental Policy and establishment of environmental polices of each company
- Production companies solidly promote and establish plans for middle-and long-term environmental efforts
- At non-production companies, other than the various efforts to reduce paper consumption and energy saving, activities are carried out for decreasing environmental waste that depend on the conditions of each company.

● Domestic Company Efforts

■ Special Outdoor Environmental Education for New Employees (Toyota Body Seiko Co., Ltd.)

In adding to general environmental education from class study in the past, as a member of the Toyota Auto Body Group, each employee will receive an added new environmental education that brings about a higher environmental awareness through experience.



Education through experience for new employees

■ Environmental Risk Assessment (Toyota Auto Body R & D Co., Ltd.)

Our Environmental Risks assessment is carried out for purification tanks, in addition to management of paper consumption, lighting, and air conditioning.

There were four cases identified to be related to company rules with such as an “unclear holding department for registry,” but corrections were completed within FY2006.



Performing environmental risk assessment

● **Efforts at Overseas Companies**

In accordance with the ISO14001 Environmental Management System, P.T. Sugity Creatives Co., Ltd., Chun Shyang Shin Yeh Industry Co., Ltd., and Thai Auto Works Co., Ltd. are cooperating with Toyota Auto Body to expand activities which place emphasis on decreases CO₂ emission volume, preventive measures for environmental risk, and strict adherence to laws. In addition, we are progressing in the construction of an environmental management system with the establishment of four other companies in the past one to three years. In particular, for the official production start of Toyota Auto Body Malaysia Sdn.Bhd. scheduled for October 2007, we are introducing an environmental management system and activities that incorporate the environment that aim for an “Eco-factory” from the planning stages of plant construction.

■ **ECO-factory Surveying**

In approaching the October 2007 launch of the Toyota Auto Body Malaysia (TABM), we have been constructing our plant that will produce vehicle press parts and plastic molded parts.

At this plant, we are expanding our ECO-factory to incorporate items for environmental awareness such as the introduction of energy-saving facilities and solar power. After our document survey in the July 2006 planning stage, a second survey was done on-site in March 2007, which incorporated environmental conditions in the final stages of completing the facilities.



Toyota Auto Body Malaysia that conducted an ECO-factory survey

■ **Environmental Surveying by Toyota Auto Body**

In order to sustain our contributions to society and our plant, it is essential that we promote environmental conservation activities that start domestically and involve all overseas companies. In FY2006, we performed surveys at all our overseas subsidiary production companies, except Toyota Auto Body Malaysia, that centered on conditions that promote decreases in CO₂, strict adherence to laws, and preventive measures for underground seepage of oil and discharge of contaminated water outside our companies.



Environmental survey at P.T. Sugity Creatives Co., Ltd. (Indonesia)

■ **Award from the Thai Prime Minister for Energy Savings at Thai Auto Works**

For significant results in spreading alternative energy and energy-saving activities, Thai Auto Works (TAW) was awarded in the Thailand Energy Awards 2007 that recognizes companies, groups, and individuals for their environmental efforts. Beyond receiving an award, we were nominated for the ASEAN Energy Award and by a Thai representative, and received that award.



Receiving the ASEAN Energy Award

TAW

Fortuna (IMV-IV)

Main TAW production models

Bigo (IMV-III)

■ **Toyota Auto Body Group Overseas Production Environmental Conference**

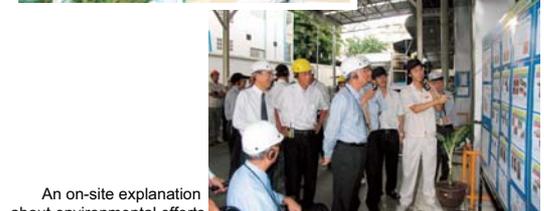
In December 2006, seven overseas companies attended an Overseas Company Manager Communication Meeting held at Thai Auto Works (TAW). On the day of the meeting, presidents of each attending company, as well as the chairmen and president of Thai Auto Works were present.

To further discuss details, we created the Toyota Auto Body Group Overseas Production Environmental Conference that reported the following:

① Environmental survey results centering on the three pillars of improving environmental performance, preventive measures for environmental risk, and observing laws. These results were presented by the environmental department head of each company.

② Progress on continuously promoted efforts for environmental activities at each company was presented by the president from each company.

Finally, Toyota Auto Body Group requested each company hereafter to establish and quickly expand the aim to improve the unity of consolidated environmental management.



An on-site explanation about environmental efforts

Promoting Cooperation Activities With Our Suppliers

Toyota Auto Body has the theme of “Vehicle Manufacturing That Is Kind to Humans and Our Planet,” and has been involved in various environmental conservation activities from the past, and a part of these efforts is the publishing of the Toyota Auto Body Group Green Procurement Guideline. In addition, we hold meetings such as exchanges with our suppliers and also communication meetings and together with seeking an understanding of the managerial attitude of the Toyota Auto Body Group, we are seeking efforts that establish activities that contribute to society.

■ Publication of the revised edition of Green Procurement Guideline

In March 2007, we revised the contents of these guidelines for handling heightened societal demands and the sharing of “Toyota Auto Body Group Basic Principles”.

The “Toyota Auto Body Green Procurement Guidelines” can be viewed on our company website.

<http://www.toyota-body.co.jp/csr/environment/guideline/index.html>



A meeting for explaining to suppliers



The revised edition of the Green Procurement Guidelines

This revised edition involves suppliers (types of industries) for which we have newly added each kind of business and includes logistics, gardening, cleaning, and installation work of companies that deliver raw materials and sub-materials and also parts (including special-purpose vehicles).

■ A Communication Meeting With Companies Transporting Parts and Raw Materials

We hold regular yearly communication meetings for sound prevention during cargo handling operations within the plant that involves 72 transport companies which deliver parts and raw materials to Toyota Auto Body. Together with understanding environment efforts and safety at Toyota Auto Body, examples of activities of each company are introduced.

In addition, from among drivers and cargo handling operators, awards are presented to those who are outstanding in safety and environmental activities.

■ Green Purchasing

We are promoting “purchasing of products that are kind to the environment (Green Purchasing).” We are promoting a switch to green products such as OA machines, types of paper, and office supplies, and we are also expanding activities for a gradual switch to hybrid vehicles for company use.

■ Meetings to Exchange Views With Waste Disposal Companies

Toyota Auto Body held a meeting to exchange views with all engineers to which we entrust waste disposal. On the day of the meeting, there was a lively exchange of opinions concerning compliance activities aimed for by Toyota Auto Body concerning waste and a lecture on the past legislative trends given by an outside lecturer.

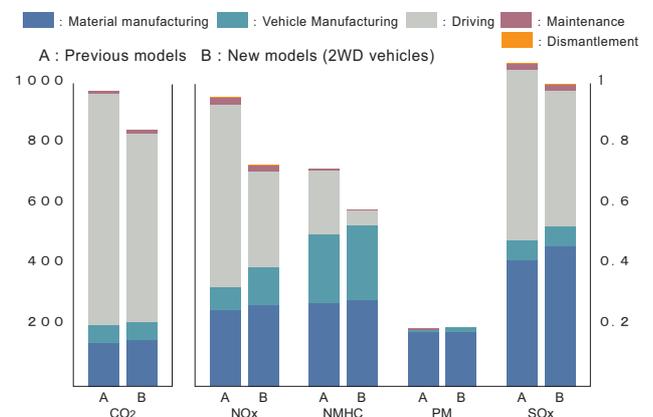
Decreases in Life Cycle Environmental Waste from Eco-VAS

The Toyota Environmental Evaluation System [Eco-VAS#1] involves comprehensive environmental evaluation for all vehicle development processes that span production, use, and dismantlement in order to strengthen management by vehicle development managers.

Eco-VAS, through the entire life cycle, involves management of SOC consumption volume and recoverability, exhaustive resource consumption volume, atmospheric pollution substance emission volume, and global warming gases, in addition to noise, discharged gases, and fuel efficiency at the stage of vehicle use.

In FY2006, Toyota Auto Body evaluated LCA by Eco-VAS for the Estima Hybrid and model changes for VOXY and NOAH, and life cycle CO₂ emission volume was reduced by approximately 20% compared to previous VOXY and NOAH models.

LCA Results for Voxy and Noah



- NOx : Nitrogen Oxide
- SOx : Sulfur Oxide
- PM : Particulate Matter
- NMHC : Non Methane Hydrocarbons
- Results are for driving in modes 10 and 15 for a total distance 100,000km (10 years) for the life of the vehicle.
- At Toyota, evaluation results are given in figures for the purpose of confirming relative environmental merits by LCA. In addition, figures are indicated separately because CO₂ levels are in tons(t) and other emitted items are in kilograms(kg).

※ 1 Eco-VAS : Eco-vehicle Assessment System
 ※ 2 L C A : Life Cycle Assessment

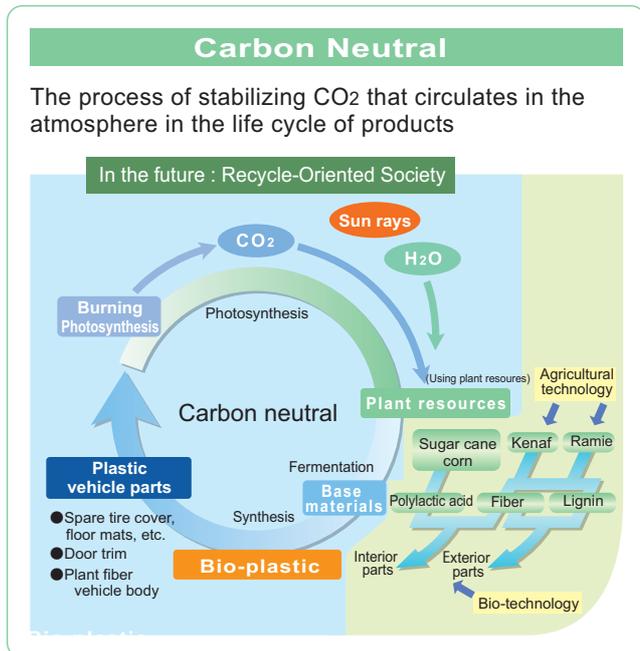
Promotion of New Operations That Contribute to Environment *Kaizen*

For developing environmental products, we are making efforts for technology development and commercialization in our aim for next-generation vehicles through development of motor power control systems and fuel cells for very small eco-cars that eliminate CO₂ emissions, as well as research of plant materials that solidify CO₂ with the aim to control global warming.

In addition, we are also actively promoting waste recycling operations and environmental analysis operations as environmental businesses.

■ Plant Material Technology Development

We are developing technologies for reproducing new materials that aim toward next-generation vehicles, and we are processing plant materials (Kenaf) that absorb high levels of airborne CO₂.



Paris-Dakar Rally Entry Vehicle: Toyota Land Cruiser 100

By developing Kenaf board to be commercialized for outer vehicle body sheeting, the boards were used on the Land Cruiser (No. 3) that entered the Paris-Dakar Rally. Toyota Auto Body is progressing with further development of this technology in aiming to commercialize the Kenaf boards for next-generation vehicles.



Rear door panel (Kenaf material)

■ Development of Fuel Cell and EV Constituent Technologies

Based on the motorbike minicar COMS, we are making efforts to develop compact highly-efficient fuel cell systems for very small eco-cars, and also use lithium batteries and develop charging systems.



COMS that uses a lithium battery

■ Environmental Analysis Operations

In October 2000, Inatec Co., Ltd. became a separate and independent company from Toyota Auto Body and became an approved by Mie Prefecture as an agency for measuring environmental operations and as an environmental measurement certifying business. Also, in February 2004, Inatec became a designated survey organization based on the Environment Ministry's law for countering soil pollution and Inatec performs environmental analysis of water, air, and soil quality.

Toyota Auto Body is contributing to environmental conservation activities of the community and industry through surveys of river and stream, water quality, and soil, as well as surveys and analysis of SOC relating to vehicles and parts of the Toyota Group and all group part manufacturers.



Inatec Co., Ltd. company building

■ Waste Recycling Businesses

At Mikawa Setsubi Co., Ltd. is expanding production waste recycling (plastic waste, fluorescent tube waste, dry cell batteries etc.) as its Eco-business, and also installing and maintaining building and ancillary equipment as a comprehensive maintenance company. Moreover, Mikawa Setsubi Co., Ltd. is making efforts to make the workplace and the social environment pleasant with our motto of "Creating an Environment That is Kind to Humans and Our Earth," as a central task in our work.



Mikawa Setsubi Co., Ltd. company building

Achieving Environmental Education

Improving environmental awareness involves steady activities which must be everlasting. The Toyota Auto Body Group is making yearly efforts for the setting of environmental education and enlightenment as one pillar of personnel development.

■ FY2006 Efforts

In FY2006, we carried out environmental education to have each our 434 new employees and 96 newly promoted executive staff more deeply acknowledge their roles and responsibilities and the content of our efforts. In addition, we conducted regular specialized education by supervisors and even technical staff involved in facilities and operations that largely influence the environment. Classification (general, supervisor, manager) refreshing education was also conducted for employees.

Also, as educational support to Toyota Auto Body Group companies, there was also education for training ISO14001 internal surveyors, as well as specialized education relating to environmental law.

Enlightenment activities are carried out every year in June with "Environment Month" which centers around the "Environment Lecture Meeting" and "Environment Study Meeting."

■ Environment Lecture Meeting

In 2006, a lecture was given at the Toyota Shirakawa Nature School by the general manager, Mr. Ogawa, who talked about "Toyota's efforts for natural environment conservation activities."



Toyota Shirakawa Nature School



Lecturer and general manager, Kenichi Ogawa

■ Monthly Environmental Poster Recruiting

As part of enlightenment activities at the Fujimatsu Plant, a Monthly Environmental Poster is selected from among entry works submitted by employees. Awards are presenting for outstanding posters and we achieve a higher level of environment awareness by displaying the posters in cafeterias and bulletin boards in the plant.



A poster that won the Gold Award at our poster contest



Gold Award winner Yuri Yamaguchi (Fujimatsu Plant Body Manufacturing Div. Audit Dept.)

■ Movie Appreciation Meeting

At a monthly environment event in 2007, we showed the movie *An Inconvenient Truth*.



The movie *An Inconvenient Truth*



At the Movie Appreciation Meeting

An Example of Enlightenment Activities

This example was also posted in "An Introduction to Your Bag and Your Wrapping Cloth" on the Environment Ministry home page.

With the target of enlightenment for employees and efficient use of resources, we created and distributed My Original Bag for contributing to reduce bag waste at store registers. Prior to creation of My Original Bag, employees collected one point designs that were submitted from their families, and we selected the two below designs.



We have introduced two types of My Original Bag that are used regularly by our employees: one large sized bag for home use and a small bag for use at our company.



Design by Yuji Kondo (Inabe Plant Inspection Sect.)



Design by Matsuura Rei, daughter of Shinji Matsuura (Inabe Plant Power Supply Control Sect.)



One point design selection meeting

Coordinating With Society

Contributing Toward Building a Recycle-oriented Society

■ Promotion of Afforestation and Green Activities

In addition to promoting efforts to achieve preventive measures for global warming and conservation of forest resources through domestic and overseas afforestation and green activities, our contributions within our company involve greening of the Production Technology Wing roof and promoting environmental enlightenment and environmental conservation.



Roof Greening of the Production Technology Wing

■ Kenaf Cultivation

In cooperation with our community and elementary schools around the Fujimatsu Plant, we are planting Kenaf, which as an excellent non-forest resource is effective in preventing global warming by its superior ability to absorb carbon dioxide. The harvested Kenaf is processed into paper and presented to nearby community welfare institutions.



Planting kenaf

■ Carrying Out GOMIZERO (Zero Trash) Activities

As part of a monthly environmental event, one event on May 30 centered on picking up garbage on nearby roads and parking lots of all Toyota Auto Body plants. With the purpose of putting environmental conservation activities into practice and raise volunteer awareness among employees who used their lunch hour break, we recovered approximately 230 kilograms of garbage at all our plants in FY2006.



Employees involved in activities for cleaning up garbage

Mutual Communication and Information Disclosure

■ Releasing Information on the Environmental

Information on topics concerning environmental conservation and environmental data from different offices are released on our company website.

From FY2006, the Green Procurement Guideline is also able to be viewed on our website.

<http://www.toyota-body.co.jp/csr/index.html>



■ Issuing a Yearly Report

We issue a fiscal Environment and Social Report that culminates our progress in environmental efforts in our Group companies and Toyota Auto Body, as well as the progress status of our targets according to the Environmental Action Plan.



Environment and Social Report

■ Community Discussion Meetings

We hold regular discussion meetings with local residents of each community around our plants (Fujimatsu, Kariya, Inabe, and Yoshiwara). In addition to having the community understand our environmental efforts through activities, we have an exchange of opinions to better co-exist with our community.



Community discussion meeting (Yoshiwara District)

Environmental Accounting

We are continuing aggregate accounting that aims for figures that are used in environmental management.

We are progressing in building an environmental system for understanding outlays (environmental costs) and the effects from those costs (environmental effects) and for decreasing the burden on the environmental by our business activities in order to effectively use managerial resources toward environmental conservation activities. This report aggregates the environmental effects and environmental costs following the Environmental Accounting Guidelines announced by the Environment Ministry.

Environmental Cost

FY2006 results for aggregate accounting for Toyota Auto Body as indicated below was a total of 5.9 billion yen for environmental costs (only Toyota Auto Body). These costs mainly involve disposal processing of components containing Polychlorinated biphenyl (PCB) and elimination of asbestos. In FY2006, environmental costs at consolidated management group companies were aggregated for six domestic and overseas consolidated subsidiaries involved in production.

Aggregate Environmental Cost Results

(billions of yen)

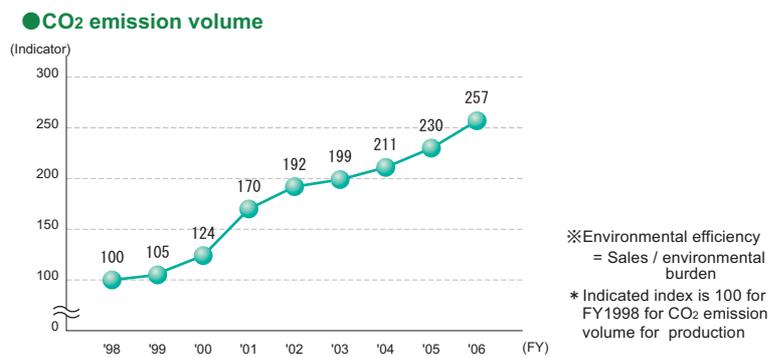
Cost	Activity	Unconsolidated base(FY2006)		Consolidated subsidiary totals(FY2006)*	
		Invested	Costs	Invested	Costs
In-area operation costs	Promotion of energy savings, measures and decreases in Volatile Organic Compound (VOC), etc.	3.47	0.86	0.26	0.04
Up and downstream costs	Hybrid vehicle purchasing, battery lifting	—	0.01	—	—
Activity management costs	Green activities, environmental measuring, press releases, the Environment and Social Report, etc.	0.05	0.63	—	0.08
R&D Costs	Development of plant materials such as Kenaf, electric vehicle (EV) technology development	—	0.87	—	—
Social activity costs	Domestic and overseas afforestation activities, support activities for environmental groups	—	0.01	—	—
Costs for damage to the environmental	Community action support	—	—	—	—
Total		3.52	2.38	0.26	0.12
		5.90		0.38	

* Companies covered Domestic: Tokai Utility Motor Co., Ltd., Toyota Body Seiko Co., Ltd., Ace Industry Co., Ltd., Tokai Parts Industry Co., Ltd.
Overseas: P.T. Sugity Creatives Co., Ltd., Chun Shyang Shin Yeh Industry Co., Ltd.

Environmental Cost Shifts (Unconsolidated)



Environmental Efficiency (Unconsolidated)



Environmental Results

Economic Results

Aggregate accounting of economic results is limited to concretely based items, and items based on hypothetical calculation, such as improved company image, avoidance of environmental risk, or contributing to the added-value of products are not calculated.

Item	Resulting amounts	
	Unconsolidated (FY2006)	Consolidated subsidiary (FY2006)
Decreases in energy costs	0.19 billion yen	0.02 billion yen
Recycled material sold	2.34 billion yen	0.79 billion yen
Total	2.53 billion yen	0.81 billion yen

Effectiveness of Loads

The effect of investment on loads in terms of environmental cost was aggregated with less volume of CO2 emissions and steel scrap waste, which are important items in the Fourth Environmental Action Plan. *Kaizen* efforts are noted on pages 21 through 27 of this report.

Item	Amount of reduction	Amount of reduction	
		Unconsolidated (FY2006)	Consolidated subsidiary (FY2006)
Prevention of global warming	CO2 emission volume	2,400 tons-CO2	600 tons-CO2
Resource recycling	Scrap waste	7,900 tons-CO2	※

※Now being released for consolidated subsidiary companies

Data

Incorporating Environment Data for Products

● Main Environmental Data for the New VOXY

Toyota VOXY Environmental Specifications

Vehicle Specifications	Vehicle type		DBA-ZRR70W	DBA-ZRR70W DBA-ZRR70G	DBA-ZRR75W	DBA-ZRR75W DBA-ZRR75G
	Engine	Type	3ZR-FAE	3ZR-FE	3ZR-FAE	3ZR-FE
Drive Assembly	Total displacement (ℓ)	1.986				
	Fuel	Gasoline				
Rate of fuel consumption	Drive system	2WD (Front wheel drive)		4WD (4 wheel drive)		
	Transmission	Super CVT-i (Automatic non-stage transmission)				
Exhaust gases	10・15 mode fuel economy(National Land and Transport Agency) * 1 (km/ℓ)	14.2	13.4	13.4	12.6	
	CO ₂ emissions (g/km)	164	173	173	184	
Environmental Information	Remarks	All vehicles have cleared the "Heisei 22 fuel economy standard" * 2, and conform to the Green Purchasing Law				
	Main measures for improving fuel efficiency	Automatic non-stage transmission (CVT), electric power steering, variable valve timing, (intake and exhaust), and charging control				
Exterior noise	Approved level(Ministry of Land, Infrastructure, and Transport)	SU-LEV * 3 * 4				
	Approved level values (g/km)	CO	1.15			
		NMHC	0.013			
		NO _x	0.013			
Remarks	Conform to LEV-7 (Low-emission vehicle) standards in 8 municipalities incl. Tokyo, Osaka, Kyoto, and Kobe area					
Air conditioning cooling use (type of refrigerant)	Acceleration speed noise regulation value : 76dB-A Single 500g / Dual 750g (Alternative freon HFC134-a)					
SOC consumption	Lead	Achieved the Japan Automobile Manufacturers Association Self-Initiated Target Less than 1/10 compared to 1996)				
	Mercury	Achieved the Japan Automobile Manufacturers Association Self-Initiated Target (Prohibited from use after January 2005)				
	Cadmium	Achieved the Japan Automobile Manufacturers Association Self-Initiated Target (Prohibited from use after January 2007)				
	Hexavalent chromium	Achieved the Japan Automobile Manufacturers Association Self-Initiated Target (Prohibited from use after January 2008)				
Interior VOC * 5	Japan Automobile Manufacturers Association Self-Initiated Target					
Recycling	Parts of easily recycled materials	TSOP	Front and rear bumpers, lower grill, side mud guard, pillar garnish, back door trim, etc.			
	Plastic and rubber parts for part indication	TPO	Front pillar garnish, (SRS curtain shield air bag installed vehicles)			
	Use of recycled materials	Indicated Beadless mats (floor raising material)(Long-sliding multi-rotation seat installed vehicles)				

* 1. Fuel economy values under prescribed test conditions. During actual driving, these values may differ depending on conditions (weather, roads, vehicles, driving, maintenance etc.)
 * 2. Targeted standard fuel economy set based on the law for energy savings. * 3. 10・15 +11 mode driving * 4. Heisei 17 (2005) level for standard emissions gas reduced 75% * 5. VOC: Volatile Organic Compounds

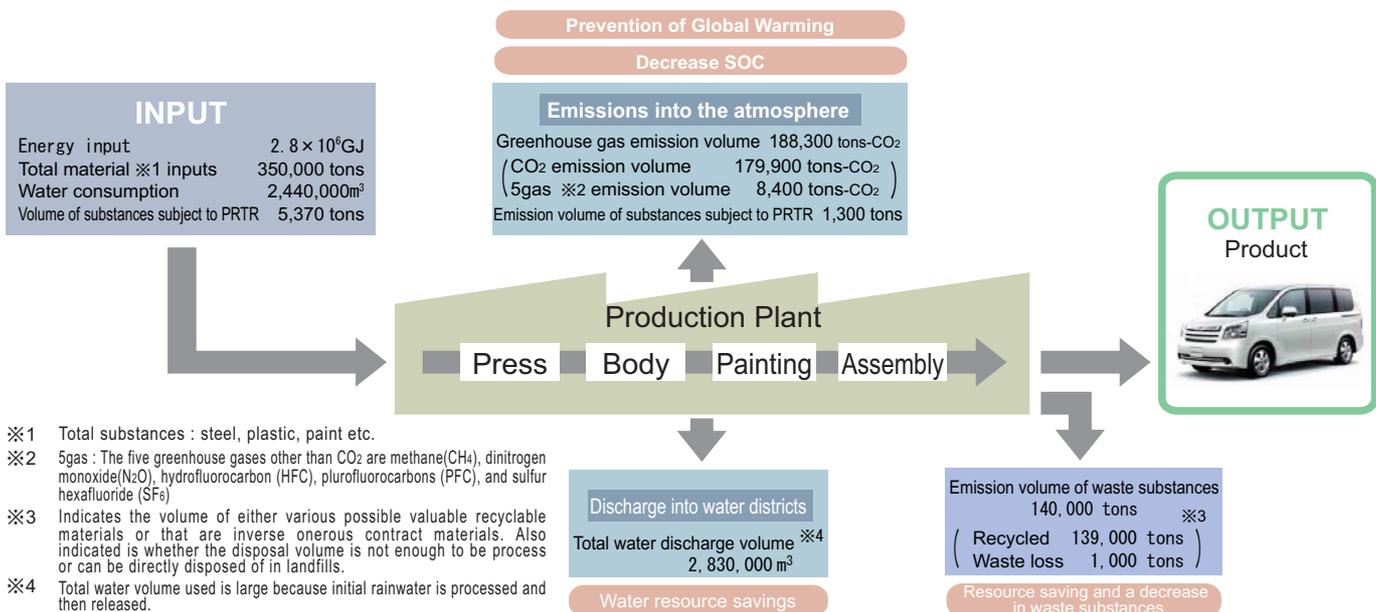
● Hybrid Vehicle Production Numbers (FY2006)

Vehicle name	Number produced
ALFARD Hybrid	4, 1 2 7
ESTIMA Hybrid	1 3, 1 2 8
PRIUS (Produced at Toyota Auto Body)	1 5 5, 9 7 7



Environmental Data in Business Activities

● Invested Resources and Emissions volume in Business Activities (FY2006)



※1 Total substances : steel, plastic, paint etc.
 ※2 5gas : The five greenhouse gases other than CO₂ are methane(CH₄), dinitrogen monoxide(N₂O), hydrofluorocarbon (HFC), perfluorocarbons (PFC), and sulfur hexafluoride (SF₆)
 ※3 Indicates the volume of either various possible valuable recyclable materials or that are inverse onerous contract materials. Also indicated is whether the disposal volume is not enough to be process or can be directly disposed of in landfills.
 ※4 Total water volume used is large because initial rainwater is processed and then released.

● Environmental Accidents and Complaints

At the Fujimatsu Plant, we received complaints that it "smelled bad" from neighboring residents. An inspection determined the smells were thinner from the painting process and the strong smell of dry contaminated sludge. The cause of the smells was further investigated.

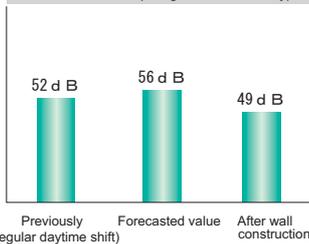
As a result, recovery equipment for disposing of thinner after vehicle painting was not working properly. We achieved a higher level of recovery and more strongly enforced daily inspections. In addition, we installed a gas emission purification unit in the machine for treating the contaminated sludge, as well as carried out measures such as installing a barrier to prevent spreading of the smell from the contaminated sludge storage area.

The town office and those who filed complaints were given an explanation and understood the countermeasures.

At the Inabe Plant, we erected a soundproof wall for the anticipated increase in noise in the northern area of the plant where there are day and night shift changes for a part of regular daytime production process.

Law violations, accidents, and complaints (Only Toyota Auto Body)				
	Fujimatsu	Kariya	Inabe	Yoshiwara Kotobuki
Law violations	0	0	0	0
Environmental accidents	0	0	0	0
Complaints	1	0	0	0

Noise level evaluation (At night: Plant boundary)



Inabe Plant northern side soundproof wall

● Managing the Atmosphere

We are satisfying non-gas output regulatory values at all our plants by changing fuels, using low nitrous oxide (NOx) burners, and managing combustion conditions as countermeasures for atmospheric pollution and acid rain that are caused by SOx (sulfur oxide) and NOx that are released from boilers and paint drying ovens.

In addition, VOC density regulations (legal revision for atmospheric pollution prevention) for existing facilities will begin from 2010, and at Toyota Auto Body will be the first to implement regulations with the promotion of decreases of thinner consumed during painting that is the main cause of VOC, changing to water-borne paints, and recovery of surpluses.

● Dioxin Monitoring

At the Yoshiwara plant, one incinerator must be secured by observing the standard for maintenance management and emission density standards at a level below 1/1000th. as stipulated in ordinances.

● Water Management

Polluted water from production activities is purified at comprehensive treatment centers and discharged into rivers and streams. In FY2006, all our plants satisfied water quality regulatory values.

● Ground Water Management

We are implementing self-initiated surveys of ground water. At some of our plants, we detected densities of substances with no record of use that exceeded environmental standards. These substances are thought to be inflow from outside our plants, and we explained and announced the results to the community and the government.

Fujimatsu Plant Ground Water Measurements (FY2006) (Units : mg / l)

Substance name	Measurement value	Environmental Standard
Tertrachloroethylene	※ N D ~ 0. 023	0. 01
Tetrachloro-carbon	※ N D ~ 0. 011	0. 002
Trichloroethylene	※ N D ~ 0. 048	0. 03

Kariya Plant Ground Water Measurements (FY2006) (Units : mg / l)

Substance name	Measurement value	Environmental Standard
Trichloroethylene	※ N D	0. 03
1.1 dichloroethylene	※ N D ~ 0. 008	0. 02

※ N D : Less than detectable limits

● Disposal of Devices Containing PCB

Disposal (transport) of PCB containing devices that were stored for long periods began to conform to ordinances from FY 2006.

※ 1 P C B : Polychloride Vinyl

(Number of PCB units at all Toyota Auto Body plants)

	Disposal Completed	Continued Storage	Total
Transformers	3	0	3
Condensors	88	3	91



Transporting PCB containing devices

● Environmental Auditing Results

In the Environmental Management System audit, the below items were indicated, but all corrections were completed in the middle of FY2006.

Classification		Fujimatsu Kariya	Inabe	Yoshiwara Kotobuki
Internal Audit	Identified	2	4	3
	Kaizen request	12	15	21
External Audit	Minor discrepancy	1	0	0
	Monitored Items	4	5	3

Previous environmental activities and reporting of data for each Toyota Auto Body Group company and from each plant are posted on the Toyota Auto Body website.

<http://www.toyota-body.co.jp/csr/environment/approach/toyotabody/data.html>

For Society

Environmental and Social Report 2007

■ Customer Relations

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■ Relations With Suppliers

Mutual Trust and Prosperous Coexistence	45
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■ Community Relations

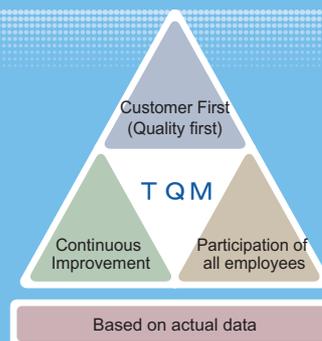
Social Contribution Activities	46
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Delivering Fine Products by Considering the Customer First

Along with providing products with the value our customers desire, the Toyota Auto Body Group actively works to meet requests from society and we take responsibility in our pursuit to produce products of quality and safety. These efforts span from research and development through production and include all aspects through after-service in order for our customers to use our products with a sense of security.

Basic Policy

Toyota Auto Body is promoting activities in the industry that place the customer first in order to provide fine products, vehicles, and related products to enrich living space through research and creativity. In addition, we are promoting activities for mutual cooperation between each division to judge if various aspects of daily activities are based on being for the world and for people. We are continuing to introduce TQM (Total Quality Management) activities to support CS (Customer Satisfaction) that until this time have been activities that create quality learning through receiving ISO14001 certification, the Japan Quality Management Award, and the Deming Prize.



Collecting and Presenting Customer Information

Our Customers Come First

[Quality Policy]

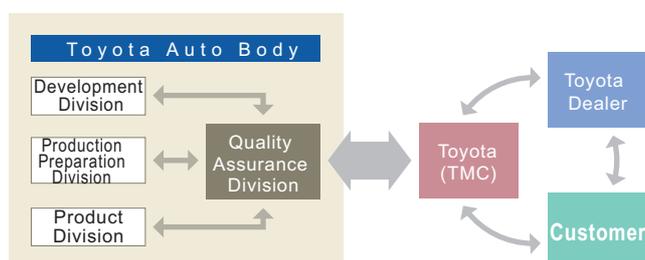
At Toyota Auto Body, our quality policy of “The World’s No.1 Quality” is presented to all employees from the top management.

Moreover, even in our valued Basic MAP, placing the “customer first” is clearly indicated and polices are set for the daily affairs of each worker.

[Collecting and Presenting Customer Information]

We mainly receive customer information such as recommendations and requests from dealerships and customers through Toyota. Based on this information, timely improvement and analysis from detailed coordination with Toyota are reflected in the development of new model vehicles.

If items related to important quality issues arise, swift correction measures are taken and the president is notified. In addition, top management regularly confirms information not related to quality issues once a month in management and plant conferences.



Quality Assurance and Quality Improvement

Basic Approach

Our fundamental thinking for quality assurance is to “build quality into development and output quality in products.” We ensure quality by building it in at the development and pilot stages, and the production division will perform operations precisely based on a standard of easily created design structure and equipment. We consider performing quality assurance and important point.

- ① In particular, we are promoting efforts to ensure a degree of quality assurance for aspects of the stages from development to diagrams. These efforts extend to equipment, construction method, and line management relating to important quality characteristics for “driving, turning, and stopping,” as well as “vehicle accidents” and “safety.”
- ② We are aiming to promote “zero” quality defects in pursuing ease of production. Also, we are aiming for “zero” defects in outward appearance and sensory characteristics in addition to such defects related to noise, assembly, and construction of our vehicles.
- ③ We are also aiming to improve customer satisfaction for their requests to improve quality standards and merchantability, which are achieved through efforts that include the early stages of development for new models.

Quality assurance items and the person responsible for quality assurance and improvement activities are clearly stated in the “Quality Assurance Regulations.” We are also promoting quality assurance to function to coordinate with development, production technology, production, and procurement divisions.

New Product Efforts (VOXY and NOAH)

We have further developed the design for ease of manufacturing introduced last year for ESTIMA through expanded activities as described below.

Main Kaizen Items

- ① Kaizen and visualization of the degrees of quality assurance and ease of manufacture of individual parts and systems. (Visualization involves inspection of all elemental tasks for cargo layout, removal, insertion, setting, and assembly).
- ② Move up the schedule for kaizen activities for ease of manufacture
- ③ Use in visualization by the above one-dimensional activities (IT) and future projects.

Kaizen for Ease of Manufacture in All Elemental Operations

At the development stage, we have completed our goal of kaizen for ease of manufacture at the elemental operation level. At the mass-production stage, we have confirmed targeted quality by checking in accordance with operation requirements.

An objective kaizen case example for wiring

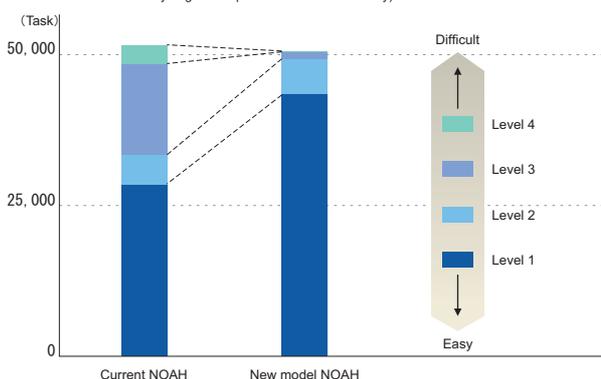
Elemental task	Kaizen point	Details
Wire layout	<ul style="list-style-type: none"> ◎ Final layout considering routing, detachment, and removal of wires ◎ Suppliers use a tool for inspecting appearance of the wires 	<p>Wire layout</p>  <p>At the supplier</p> 
Removal	<ul style="list-style-type: none"> ◎ Clear indication of the position for holding the wires by hand to prevent movement of the wires. (Tape mark) 	 <p>Tape mark</p>
Insertion and setting (Temporary positioning)	<ul style="list-style-type: none"> ◎ Position for placing wires that considers ease of wire routing 	 <p>B pillar</p>
Assembly	<ul style="list-style-type: none"> ◎ Wire layout for ease of disentangling and detaching wires (Marking for the part number label) ◎ Clear indication of the assembly points with tape 	 

Activity Results

Burdens on the environment and workers are reduced by the above efforts.

Kaizen for ease of manufacturing

(Elemental task item numbers by degree of operational ease or difficulty)



Mass Production Efforts

Even in mass production, we are progressing in confirming quality assurance by "strengthening the power of the workplace."

1 Efforts toward "zero" defects on the line

With a basis of kaizen by standard operations, we are making progress on all production lines with kaizen for latent problems in difficult tasks, and also removal of defect causes in each task and countermeasures for defects.

2 Raising employee awareness for quality assurance

Together with the ease of creating a manufacturing process, all employees are thoroughly made aware of the importance of quality assurance management activities and heightened awareness for quality assurance is achieved through education, lectures, and regular case example exhibitions.



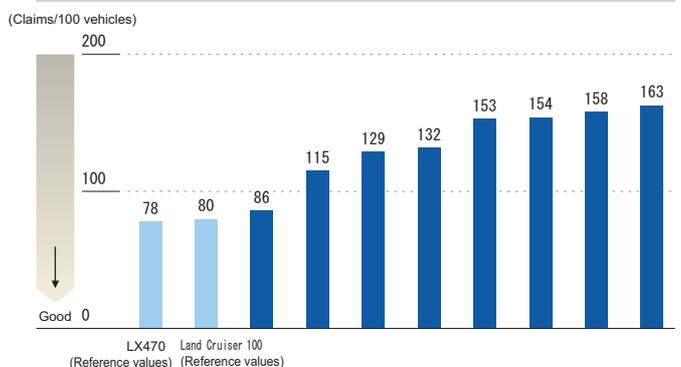
Quality assurance lecture meeting

Evaluation by Our Customers

[1] Along with the above mentioned activities for guaranteeing quality assurance, the new VOXY and NOAH are well received for the multitude of equipment that are a first at Toyota and first in their class with a gently enveloped interior and comfortable ride that are enjoyed with such features as dual independent air conditioning, a rotating seat, a one-touch-open-space seat, and an engine offering optimal combustion. We are also aiming to further satisfy our customers with enhanced body and paint quality.

[2] Our efforts in mass production are progressing in having the same thinking for all mass produced vehicles. In customer evaluations done through J.D. Power in its IQS (Initial Quality Survey), our Lexus 470 and Land Cruiser 100 were evaluated to be at the top of their class with reference values (fewer claims) as shown below.

American J.D. Power IQS evaluation ('07 model year: Large Premium MAV Class)



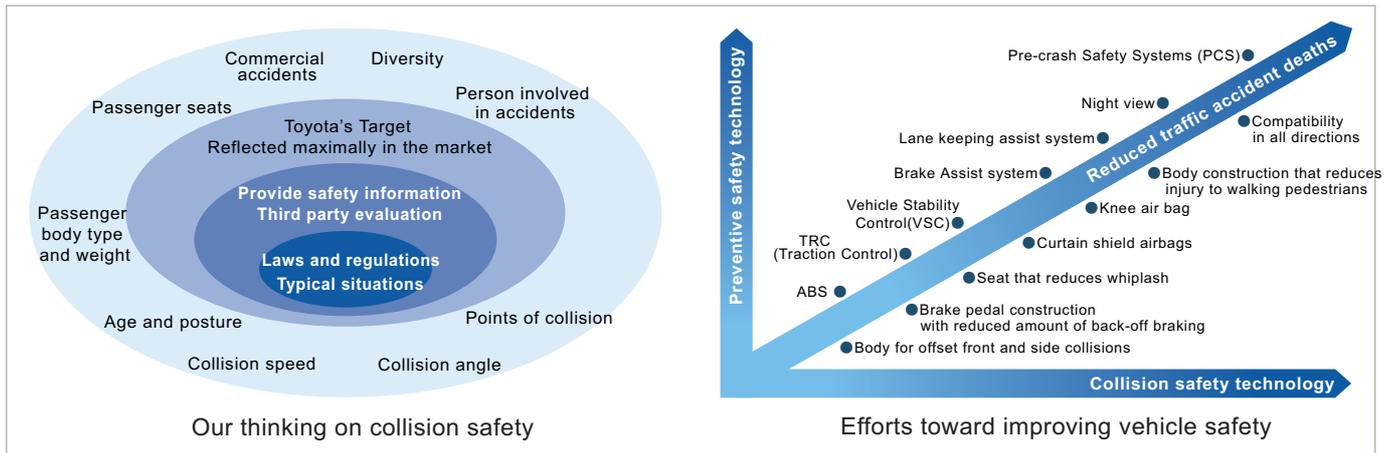
System and Actions for Recalls

If measures need to be created when defective products surface, Toyota Auto Body circulates customer information and coordinates closely with Toyota to take action.

A Constant Focus on Humans in Manufacturing Safe Vehicles

“Safety” is thought to be the basis of vehicle manufacturing.

Based on this thinking, we are working to develop manufacturing of safe vehicle from the viewpoint of “preventive safety” and “collision safety.”



Improvements in Preventive Safety Performance

The basis for preventive safety technology is in a car’s original functions of driving, turning, and stopping according to the intent of the driver. Along with these three functions, we at Toyota Auto Body are on the cutting edge in working to improve performance.

[Preventive Safety Functions]

- Pre-crash Safety System (Millimeter-wave radar type)
- AFS(Adaptive Front-lighting System)
- S-VSC(Steering-assisted Vehicle Stability Control)
- EBD (Electronic Brake Force Distribution) with ABS

Improvements in Collision Safety Performance

We are developing a “collision safety body”(GOA: Global Outstanding Assessment) that achieves both a high-strength cabin and impact absorbent body in aiming to have survival space and occupant protection performance in full front, offset front, or side collisions.

By exploiting CAE analysis, we are aiming to develop a body that can ensure space in each room of the vehicle, and minimize cabin deformation even in front or side collisions, which are the most severe kinds of collisions.

Pre-crash Safety System (Millimeter-wave radar type)

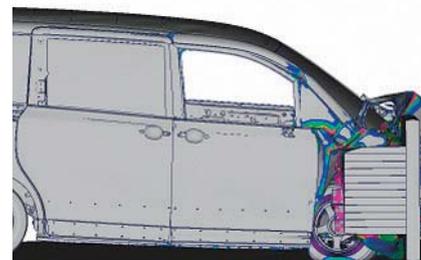
The pre-crash sensor warns the driver with a buzzer or other method when the pre-crash sensor judges if there is danger of a collision with opposing or leading vehicles, or some obstruction on the road. When braking, pre-crash brake assistance functions and increases braking control. Even when the brakes are not operated, the pre-crash safety system is activated to reduce collision speed, which also reduces collision injury and increases restraining performance to the occupants through early tightening of the pre-crash seatbelt.

- Camera for white line recognition
- Millimeter-wave radar
- Pre-crash seatbelt

Pre-crash seatbelt



Offset front collision test



Offset front collision CAE analysis

"GOA" body construction for compatibility in all directions

Toyota Auto Body are pursuing collision safety performance that compares with other vehicles at the same level of the top class for emissions. "GOA" comprises a high-strength cabin with a collision absorbing body which has further evolved. The collision test incorporates Toyota's own concept of all-direction compatibility *1 in a collision for vehicles that differ by weight and height. Toyota Auto Body achieved an outstanding cabin structure which absorbs collision impact by dissipating the impact load throughout the entire vehicle body structure.

*1. Consideration is given to the aim of safety in reducing damage from large vehicles, and assurance of collision safety for small vehicles.

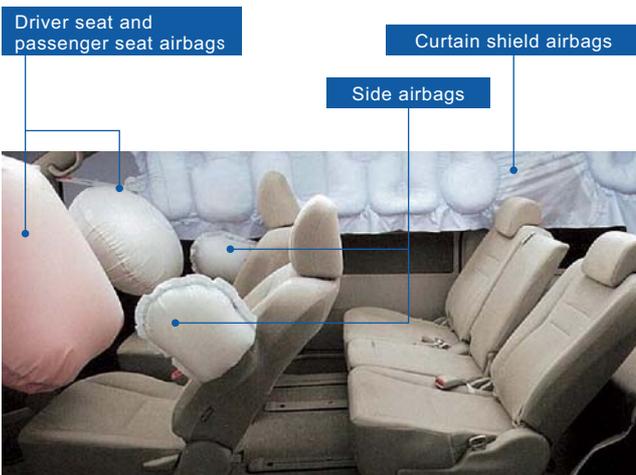


Front collision test

Airbags

SRS airbags operate if there is ever a strong impact to the front of the vehicle.

The airbags function in conjunction with seatbelts to inhibit impacts to the head and chest of occupants. SRS side airbags (front seat), which mitigate impacts from the side, expand as if to cover the sides of the heads of occupants, and the use of front and rear seat SRS curtain shield airbags have further improved safety performance.



Airbags

A Vehicle Body That Reduces Injury to Pedestrians

Use of a collision absorbing structure through exploiting CAE analysis for bumpers, cowl fenders, and hoods reduces chest and head injuries of pedestrians if they are hit by a vehicle.

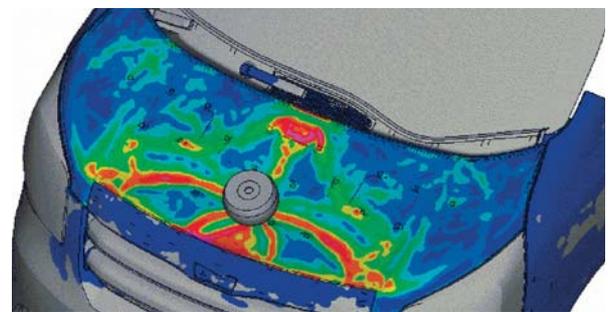
Vehicle Body That Reduces Injury to Pedestrians

Mitigated collision to the head

Use of collision impact structures in the hood, cowl, and fender

Mitigated collision to the femur

Use of bumper material below the bumper and radiator



CAE analysis

ESTIMA Receives a Vehicle Assessment Award in the First Grand Prix

The ESTIMA was chosen as the most outstanding vehicle in the "Vehicle Assessment Grand Prix 06/07" by FY2005 vehicle assessment evaluation of the National Automotive Safety Vehicle Association.

The high safety of the Estima's collision performance was recognized by receiving **the highest evaluation of six stars** for both the driver and passenger seats, as well as receiving **the highest evaluation level of a 5** for pedestrian head protection performance.



ESTIMA

Kouji Wakamatsu
(CAE Div. CAE Dept. NO.1)

Achieving both weight reduction and safety was a challenge during development. Having the results of this work being recognized in this way makes me very happy and I will strive to make even better vehicle manufacturing possible.



Providing Many People Enjoyment and Freedom of Movement Through Welfare Products

With the coming of an aging society and the spreading of social welfare, Toyota is developing and producing welfare vehicles and equipment to support the independence of the disabled and elderly with Toyota Auto Body as the top manufacturer, based on the Toyota Motor Corporation thinking of "Creating a an affluent society through vehicles." Our customers are not only domestic; we are expanding overseas.

A Walk Through Welfare Vehicle Unit Development

Efforts toward welfare vehicle development at Toyota Auto Body began in 1968 by converting vehicles to move people in wheelchairs.

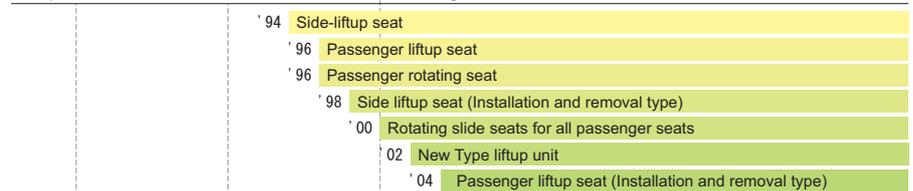
Thereafter, we achieved enhancements with equipment, machines, and vehicle types such as welfare vehicles which allow people in wheelchairs optimal self-operation for movement and side liftup seat vehicles that consider long-range movement.

Hereafter as well, we will continue developing welfare vehicles that are not only kind to those receiving treatment, but also to those giving treatment.

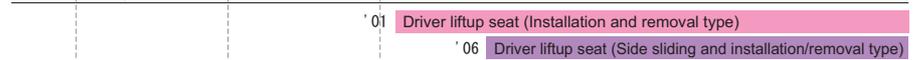
Wheelchair Specification Vehicles



Liftup-Seat Vehicles and Vehicles With Rotating Seats



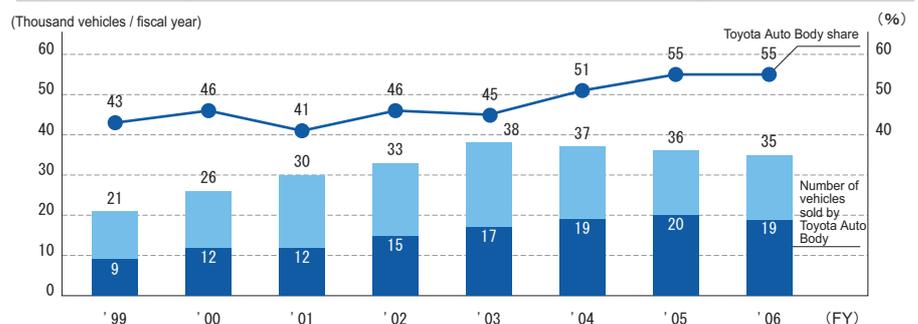
Automatic Type



Shifts in Sales of Toyota Auto Body Units

Through the spread of social welfare and aging of society, demand for welfare vehicles continues to increase yearly. In FY2006, Toyota Auto Body produced approximately 19,000 welfare vehicles, over 50% of the market, and we are making efforts to expand the use of welfare vehicles.

Toyota Auto Body Domestic Welfare Vehicle Market Share (Not including buses)



Customer Relations

Through visiting users and displaying our products in events held throughout Japan, we receive opinions and requests from our customers that we reflect in product development.



At the 33rd Home Care & Rehabilitation Exhibition (H.C.R. 2006)

Welfare Vehicles Development Efforts

In order to develop welfare products that can provide enjoyment and freedom of movement to our customers, we are working with Toyota Motor Corporation in meeting the requests of our customers by producing welfare products for the elderly that providing independence of movement. In addition, we are focusing our efforts on developing next generation technologies.

The Porte Welcab, and the Friendmatic Vehicle "Weldrive" model sold from September 2006



Development Concept

A vehicle developed in answering to the voices of those who find it difficult to transfer to the driver seat from their wheelchair and thus desire to "drive while staying in their wheelchair."

To achieve this goal, we developed a new driving assist device and a wheelchair that is the combination of a driver seat and self-operative electric wheelchair. This vehicle was realized by balancing our challenge of "low price" with "safety" by completely redesigning the electric lift and changing from use of a Minivan to a small vehicle.



Weldrive

The driver seat (well drive seat) slides to the passenger seat position by remote control, and the seat then rotates to right and slides down, allowing ingress and egress from the vehicle while sitting in the driver seat.



Weldrive Seat

After egress from the vehicle, the seat becomes a self-operative electric wheelchair controlled by joystick. This seat not only functions as a driver seat, but also offers functions that increase comfort.



New Driver Assist Device (Manual operation)

Further improvements in vehicle operation by allowing people with a weak grip or those who are unable to use their fingers to now be able to drive with less difficulty.

Voices for Planning and Development

Tetsuya Konno

(Conversion & Mobility Vehicle Development Div. Project General Manager)

For developing welfare vehicles, within changes in body status of the user and the environment for use, a fine vehicle is sought after that allows freedom of use and meets the desired price and safety.

For this to be achieved, there must be healing for targeted customers with reconsiderations spanning details in finishing the product.

When the vehicle went out into the world, we consider our efforts toward "the next vehicle" that brings happiness to many people with the feeling of joy and its ease of use.



Welfare Vehicles Production Efforts

"With the keywords of "the basis of special-purpose being 'making things by looking, touching, and confirming,' we are making efforts for making high quality things at the production site of welfare vehicles.



Mutsuo Inotsume (Conversion & Mobility Vehicle Div. Manufacturing Dept. Manager)

In building up my daily efforts, I communicate to my superior the "consideration" and "skill" that he passed down to me. Welfare vehicles we produce bring happiness to the our customers all over the country and this is a source of happiness for those who make the vehicles.



Rika Nakashima (Conversion & Mobility Vehicle Div. Manufacturing Dept.)



I began my work welfare vehicles as the place for making things. Working in the plant where welfare vehicles are made one by one, I feel pride being involved in this work when I come across one of our welfare vehicles on the street.



Hideo Sugiyama (Conversion & Mobility Vehicle Div. Manufacturing Dept. Kaizen Group Manager)

There are many types of welfare vehicles and differences in assembly time for each vehicle vary greatly. Producing these vehicles efficiently is quite difficult. I will continue daily *kaizen* to satisfy our many customers through product manufacturing of constant good quality.



Mutual Trust and Mutual Prosperous Coexistence

Open and Fair Transactions

The Toyota Auto Body Group strictly observes market rules and pursues fair transactions. For each transaction, we are in full compliance for basic contract agreements, and we are making efforts to ensure openness and fairness along with rational, and we are creating fair opportunities for entry for domestic and overseas suppliers who desire to have new transactions. We are also strengthening consolidation with suppliers to build relationships of mutual trust and mutual prosperity.

Prosperous Coexistence With Suppliers

We are aiming to establish basic procurement policies of mutual trust and prosperity.

Every year in April, we hold a procurement policy presentation meeting to communicate the important policies of Toyota Auto Body. In April 2007, 195 suppliers participated in the meeting.



The procurement policy presentation meeting for communicating fiscal year policies of Toyota Auto Body

In addition, every year we clarify issues concerning quality and cost with our suppliers and there are *kaizen* activities. Suppliers that have excellent activities in all fields are presented with a certificate of appreciation.



Presenting a certificate of appreciation to a supplier

The Toyota Auto Body Kyowa-kai

The Toyota Auto Body Kyowa-kai, consisting of a supplier's voluntary group of 114 companies, is deepening mutual exchanges and brainstorming for creating the number one minivans and SUVs in the world.

Our efforts involved the creation of a research meeting related to the three themes of management, safety, and quality assurance, and also we achieved solid mutual cooperation through presentation and regular meetings as well as lectures.



A presentation meeting to achieve mutual brainstorming

At our "Outstanding Case Example Exhibit", which focuses on such areas as safety and quality assurance, daily research results of each participating company were introduced. Of 84 participant case examples in FY2006, 11 case examples were selected as outstanding examples.



Outstanding Case Example Exhibit

Social Contribution Activities

Toyota Auto Body aims to be a company that is kind to both society and individuals

In order to fulfill our social responsibility as “good corporate citizens,” we are promoting activities to achieve “coexistence with local communities that serve as operating bases for our businesses,” “further harmonization of people, cars, and society,” and also “environmental conservation and enlightenment.”

The Direction of Our Activities

1

Realize “harmony with the environment” as set forth in our basic principles, along with being generally admitted as a corporation for the environmental progress. In addition, it is important to place as much emphasis as possible on promotion of activities in environmental fields.

2

Promotion of activities that contribute to expanding the automobile industry as well as further harmonization between people, cars, and the environment in fields related to the automobile industry.

3

From the position of being a corporate citizen, we are promoting activities that aim for the coexistence with our local communities as well as maintaining good relationships among other necessary matters and the trust from the communities that are the foundations for our businesses.

Main Efforts

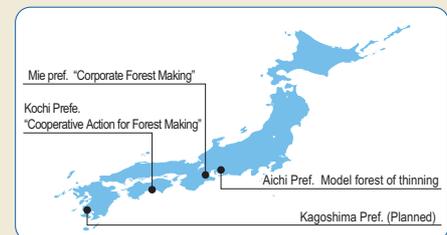
1 Promotion of domestic and overseas afforestation and green activities

(1) Overseas afforestation and green activities

Environmental conservation activities in coordination with overseas group companies in Indonesia

(2) Support for Domestic Forest Making

Environmental conservation activities that we coordinate afforestation (making forests) in interested communities and domestic communities that have operating bases.



2 Support for Engineering Research

(1) Subsidize outstanding research to achieve promotion of scientific technology

Subsidize 5.2 million yen to six researchers

3 Coexistence With Local Communities

(1) Support in getting outside for elders and the disabled through welfare vehicles

Enjoyment in using welfare vehicles for shopping and leisure

(2) ST Campaign (Getting to know Toyota Auto Body)

Approximately 7,300 people participated in FY2006



Environmental studies of Kenaf for elementary school students

Hiroaki Nomura

(General Administration Div. Public Affairs Dept. Social Contribution Group)

From FY2006, in meeting increased social needs for environmental conservation, the Toyota Auto Body group expanded efforts for “environmental conservation and enlightenment.”

One example is our effort to promote environmental enlightenment for employees and the local community using Kenaf.

Kenaf excels in absorbing CO₂ which causes global warming and can also be used to make paper.

Social Contribution Activities

Promotion of domestic and overseas afforestation and green activities

Efforts to prevent global warming and conserve forest resources through domestic and overseas afforestation and green activities.

Overseas Afforestation and Green Activities

We are furthering afforestation activities in Indonesia with the five year plan of “The Toyota Auto Body Group Forest” in coordination with S.T. Sugity Creatives Co. Ltd., a Toyota Auto Body on-site consolidated subsidiary as first step for afforestation activities overseas.

Activity Targets

- ① Environmental conservation through developing water resources and forests
- ② On-site environmental education (for above mentioned maintenance management)

Afforestation Areas

Sukamaju Village in Kadodanpiti County located in Sukabumi Province of the State of Jawa in the Republic of Indonesia (approximately 120 kilometers from Jakarta).

Afforestation Tree Types

Mahogany and others: Trees for furniture, musical instruments, and construction materials
 Avocado and others : Trees for harvesting fruits



Sukabumi Province Indonesia

Land for afforestation
 (The size of 25 Nagoya Domes.)



Indonesia

Support for Domestic Forest Making

Domestically, we support forest making at the headquarters of Toyota Auto Body and its consolidated subsidiaries and at production plants in Aichi, Mie, and Kagoshima Prefectures, as well as areas making progressive efforts (Kochi Prefecture). (Forest making is scheduled to be introduced in Kagoshima Prefecture in 2007.)

We support Forest Conservation Along the Banks of the Yahagi River in Aichi Prefecture.

As a first step in domestic activities, we are supporting the Yahagi Riverbank Forest Volunteer Committee's “Forest Thinning Model Operation” at our headquarters and the Fujimatsu Plant.



Participating in the forest health check-up project

Support for “Corporate Forest Making” in Mie Prefecture.

We are supporting “Corporate Forest Making” in Mie Prefecture together with Inabe City at the Inabe Plant.



Declaration of support for forest conservation activities in Mie Prefecture

Support for “Cooperative Action in Forest Making” in Kochi Prefecture

In taking the initiative with companies in forest making, we are supporting Kochi Prefecture in its progressive efforts for “cooperative action in forest making.”



Kochi Prefecture “Cooperative Action for Forest Making” agreement signing ceremony

Support for Engineering Research

We are contributing to the expansion of the automobile industry through support of engineering research and the promotion of furthering harmony between people, cars, and society.

Implementation of Support for Outstanding Research

Achieving scientific technology advancement with the aim to contribute to the expansion of society, we are subsidizing researchers of automotive related basic engineering in Aichi Prefecture.

Coexistence With Local Communities

Toyota Auto Body is aiming to be a kind company to local communities in which our operating bases are located. We are making efforts in activities to have exchanges with residents in those communities and also secure the safety of the communities.

Support for the Disabled and Elders to Get Outside by Using Our Welfare Vehicles

In 1998, Toyota Auto Body began a shuttle service (Odekakekun) for picking up and sending off wheelchair-bound disabled and elder people. We have implemented the service in the areas around our plants and also areas close to the cities of Kariya, Chiryu, Toyota, and Inabe.



Enjoying our welfare vehicles for going shopping and leisure

ST Campaign

The "ST (Getting to Know Toyota Auto Body) Campaign" helps visitors learn more about Toyota Auto Body. We conducted various plant tours such as an "Elementary School Student Social Science Tour" and "Have a Look at How Things Are Made." In FY2006, approximately 7,300 people participated in the ST Campaign.



Elementary school students touring the Fujimatsu Plant

Community Crime Prevention Activities

Toyota Auto Body is making efforts by activities to prevent high incidences of street crimes (purse snatching and car break-ins) through forming "Community Crime Prevention Patrol Groups" in each community, while also coordinating with residents, police officers, and city officials.



Kickoff ceremony at the Yoshiwara Plant

Communication With Local Communities

Other than hosting tours of our facilities, communication with the community about our efforts toward the environment is achieved through holding explanatory meetings, community discussion meetings, and meetings for exchanging views.

We report and explain what action is taken concerning the opinions expressed. Also, we are aiming for our employees to interact with members of the community through events held at each plant.



A community discussion meeting to maintain good relations with community members



A tour of a recycling facility

Support Through Contributions

We are providing support by contributing to communities and groups that require economic assistance for research and activities.

Main Beneficiaries of Support	Environmental Preservation <ul style="list-style-type: none"> Keidanren Nature Conservation Fund Kariya Tree Planting Promotion Conference 	International exchange <ul style="list-style-type: none"> The Foundation of Asian Health Institute OISCA International Aichi Branch 	Healthy medicine <ul style="list-style-type: none"> Kariya Medical Enterprise Japan Red Cross
	Community Activity <ul style="list-style-type: none"> Kariya City Sightseeing Association Aichi Traffic Safety Association Kariya Branch 	Arts and Culture <ul style="list-style-type: none"> Nagoya Philharmonic Orchestra Municipal Outdoor Theatre Association 	Social welfare <ul style="list-style-type: none"> A red feather charity Aichi Life Line
	Pedagogy way research <ul style="list-style-type: none"> Kariya Boy's Invention Club Commemorative Museum of Industry and Technology 	Advancement of Sports <ul style="list-style-type: none"> Toyota Associated marathon gold Kariya Football Association 	Historic Sites and Traditional Culture <ul style="list-style-type: none"> Kariya Cultural Association Kariya "Wansaka" Festival Toyota "Oiden" Festival

Group Company Contributions to the Community

Even at Toyota Auto Body Group companies, we are making efforts through activities aimed to create communities for easy living and social welfare, and a safe and comfortable vehicle society.

Life services ● Life Service and Security Corporation

We provide security for the protection of the valuable lives and property of employees and the community as well as traffic safety, fire prevention, and crime prevention, among other services.

Company profile

Head Office	100, Kanayama, Ichiriyama-cho, Kariya city, Aichi Pref. (Part of the main office of Toyota Auto Body Co., Ltd.)
Established	April, 2000
Paid-in Capital	20 million yen
Number of Employees	469
Main Business	Office and social service facility management, facility security



Forming and training of fire fighting self-defense units organized for fires and disasters in the community and companies

Recreational services ● Life Creation Co., Ltd.



An experience to simulate exiting from an overturned vehicle [Tentokun]

With the aim of educating young people and also expanding beautiful outdoor life, we at Life Creation provide a plan for friends and family to interact (Sanage Adventure Field.) We also disseminate information about driving techniques and manners as well as information on the proper use of vehicles, such as SUVs.

Company profile

Head Office	16-1, Mukaiyama, Ibo-cho, Toyota City, Aichi Pref.
Established	September, 1993
Paid-in Capital	75 million yen
Number of Employees	11
Main Business	Off-road facility management

Nursing-care services ● Life Support Co., Ltd.

We at Life Support provide comprehensive support for the various needs of our aging society. From day service and home help through sales and renting of nursing-care products, we aim to support and solve all problems for the elderly and other people who need nursing care.

Company profile

Head Office	99-1 Shofukuda, Minowa-cho, Anjo City, Aichi Pref.
Established	January, 1999
Paid-in Capital	80 million yen
Number of Employees	96
Main Business	Selling nursing products, home help service



Day service run by professional staff



For Employees

Environmental and Social Report 2007

■ Safety and Health

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Safety, Hygiene, and Health

We are making efforts to ensure the health and safety of all employees by following the Toyota Auto Body Safety and Health Basic Policy.

Toyota Auto Body Safety and Health Basic Policy

Basic Principles

Ensuring the health and safety of all people working at Toyota Auto Body is the foundation of management, and beyond recognizing our social responsibility, and in being solely devoted to “human respect” and “safety first”, we are actively making efforts to support a healthy mind and body, as well as create a safe and comfortable workplace in aiming for “zero disasters” and “zero illness”.

Action Policy

1. Prioritize safety and health above all else.
2. Observance of company rules, and also safe hygiene in aiming for a high standard for a safe and healthy work environment.
3. Good communication and activities that allow all employees to participate in bringing together the originality and ingenuity of each employee.
4. We persist in our efforts to eliminate danger and harmful factors and we promote continuous improvement for safety management.

Creating a Safe and Comfortable Workplace

Risk *Kaizen* Activities Through Operation Monitoring

We are promoting a safe and comfortable workplace and in following with Toyota Auto Body Safety and Health Basic Policy, we have proposed a five year mid-term plan and fiscal year plan with a revolving cycle of planning, implementation, evaluation, and *kaizen*.

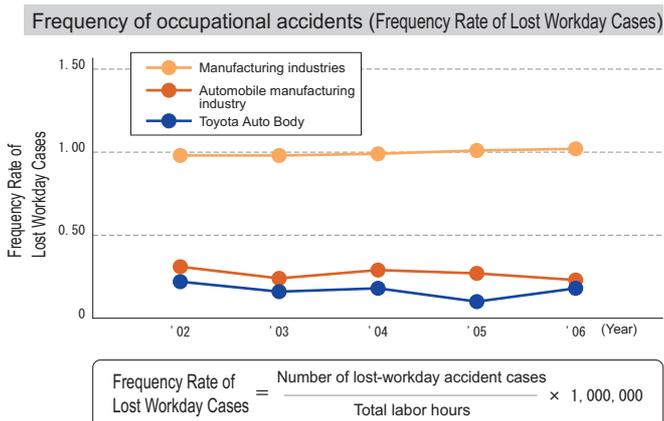
Specifically, we are persisting with observation of operation basic safety rules and activities for fundamental facility safety that have resulted in fewer accidents. Actions that observe the basic rules are now being taken.

In addition, in aiming for zero accidents, recently for potential danger (risks) involved in movements in each standard operation managing supervisors are monitoring operations within a specified safety time to expose any potential danger and perform *kaizen*.

Examples involve changes that eliminate potential dangers one by one, such as changing the position of an assembly part taken from a part shelf whereby removal is improved by not having to crouch when removing the part. Another example is a change in the position a part is held to improve balance and make carrying the part easier.



Monitoring operations to expose danger factors and perform *kaizen*



Education for Experiencing Danger

Fewer accidents experienced first hand by making facilities safe and a decrease in occupational accidents, employees unaware of danger factors within the workplace are increasing. After entering our company, people are given priority immediately, and when rules are not observed, dangers are then acknowledged and with the purpose of convincing employees and having them comprehend the importance of observing rules, we are providing education for experiencing danger.

Employees are instructed on what will happen if rules are not obeyed. For example, by shortening an operational procedure, employees are shown how air pressure left remaining in a cylinder will fly out, and then make large noise together with the sight of a hand of dummy being caught.

From supervisors it has been reported that after the receiving instruction, students had increased concern for danger and they made *kaizen* proposals for dangers emerging from operations that are difficult to perform properly.

Furthermore, a wide range of employees from new to veteran employees involved in areas ranging from manufacturing to construction, we aimed for an experience-based education for dangers in major to minor accidents. Coordinating with our consolidated subsidiary, Mikawa Setsubi Co. Ltd., we are now progressing with a system that maintains an experience-based education involving all of Toyota Auto Body.



Narrowing by a machine that uses air pressure



Falling from a high place [Mikawa Setsubi Co. Ltd. Safe Experience Dojo]

Support for Healthy Mind and Body

Efforts for Mental Health Care

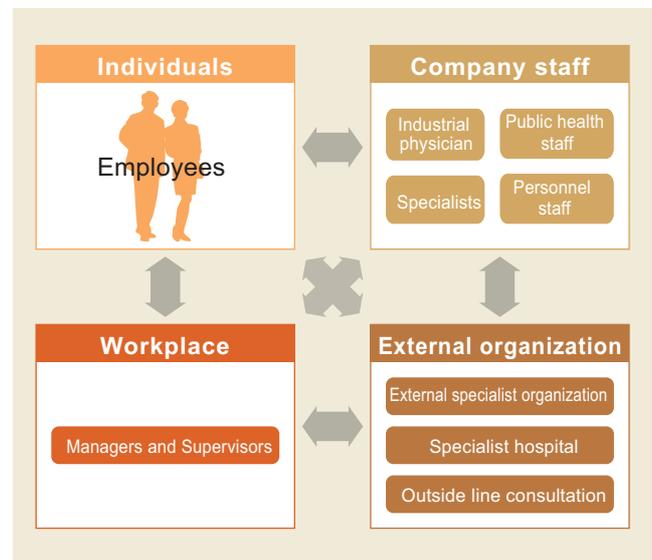
We are making progress in enhancing a system of mental health care for creating a healthy mind.

- For “people who have begun to be troubled,” we have system of three professional staff to provide early care. In progressing with care performance from 2006, this year we are making progress with emphasis on measures for early detection by a stress survey for noticing much earlier the changes in people brought about by changes in their work environment.

- We have held a “Mind Health” training session since 2002 for managing supervisors in order to “notice and care for people who have begun to be troubled.” In FY 2006, we continued to carry out the training. Through training, the importance of communication is acknowledged and we are also making progress in having a movement for greeting by having the supervisor greet the employees.

- For all employees not to be “troubled,” we provide a self-diagnosis program that incorporates improving stress resistance and is made for individuals to make efforts to manage stress.

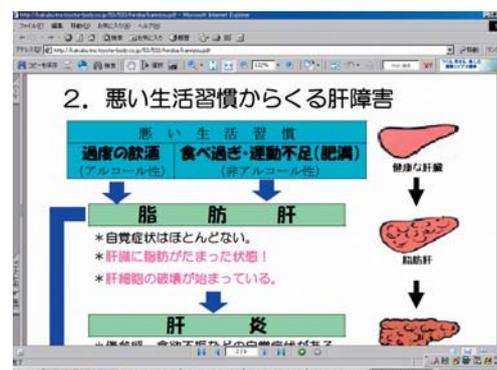
In addition, a pamphlet has been handed out to all employees that is easily understood regarding mental health and employees have been enlightened.



Mental health system

Efforts for Supporting Health

We are providing information for allowing individuals to act on their own by offering information on the company intranet and through guidance from industrial physicians in the Safe Hygiene Committee regarding efforts to make for issues that are important for the individual in their daily lives such as metabolic syndrome and heat stroke.



Health information provided on the Toyota Auto Body intranet

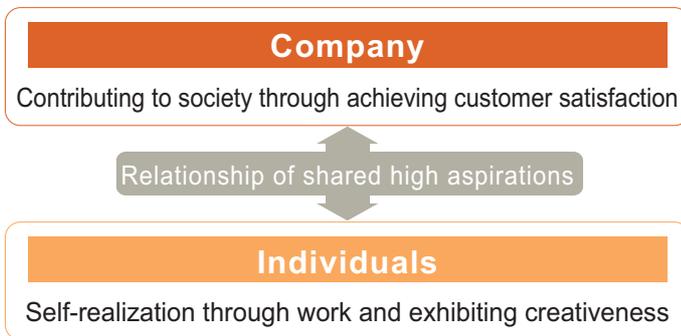
Human Resource Development and Career Support

Toyota Auto Body is aiming to be a company with the “power to make things” demonstrated in the creativity of our employees and also have competitive strength in providing products of the highest quality. Also, at that pace, we at Toyota Auto Body want to be a “bright, fun, and energetic company” and be “a company that places importance on people.”

Educating for Self-Disciplined Personnel

Our Policy

- ① We aim for building relationships of sharing and respect for mutual aspirations between individuals and our company.
- ② We promote growth of the individual and we are building planned, mid-term “human resources,” as well as a clear “image of personnel we are aiming to develop.”



Employee Structure (End of March 2007)

Men : 10,777 Women : 548 Total : 11,325

Average age : 37.3 years old

Average years working : 15.1 years

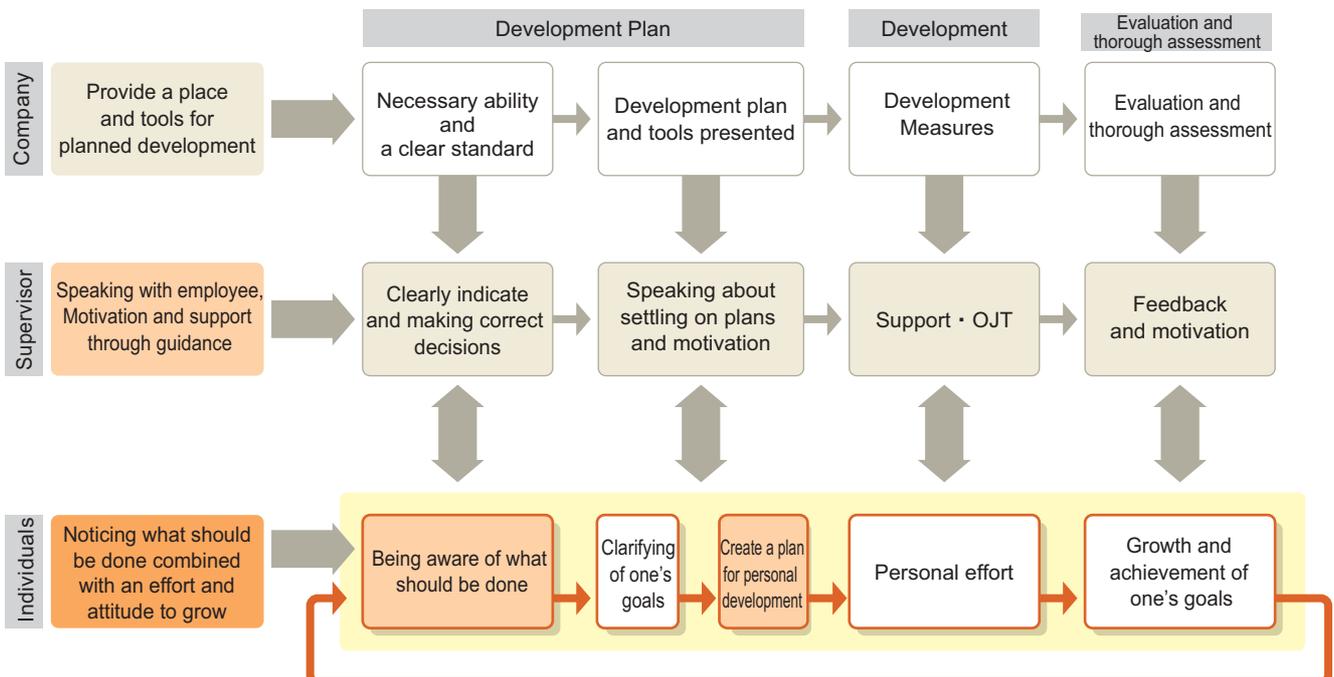
Shifts in Employment Numbers

(Year)	2004	2005	2006
Regular entry	125	202	425
Mid-term entry	118	415	500
Total	243	617	925

Expansion of a Career Development Program

We are promoting growth of the individual, building a system for their planned mid-to-long term development in clearly “aiming for an image of personnel we are aiming to develop” in order to contribute as “self-initiating personnel” with each employee thinking and acting on their own.

Career Support Program (CSP) ※1



※1 At Toyota Auto Body, career development programs are called career support programs.

Strengthening Manufacturing Ability

All of Toyota Auto Body are aiming for being NO.1 by QCDS※1 in manufacturing ability through progress in activities based on “standard operations” that achieve continuous *kaizen*(continuous improvement), and also visualization of the processes by employees with the keyword “*jikotei kanketsu*” (defect-free process completion to ensure that no defective product leaves any production process). As an objective example of our efforts, skill training facilities that were located at each plant in the past were brought together at the Global Production Support Center (GPC) from December 2006, making more centralized training possible.

※1 QCDS: Quality, Cost, Delivery, Safety

GPC Educational Training



Press and die educational training



Body working and welding educational training



Painting educational training



Assembly educational training

Global Personnel Development

In developing and establishing personnel that can be active globally, Toyota Auto Body has constructed a Global Personnel Registration System and we are promoting planned personnel development, along with actively progressing in language training which centers on internationalization of training.

In addition, we are developing personnel that supports global expansion inside and outside the company by putting efforts into developing personnel with “learning on-site” through practical instruction. Also from overseas affiliate companies, managers and supervisors who form the core of on-site staff are invited to our plants in Japan to receive instruction.



Language training



For employees on assigned overseas throughout the world, we have English training, as well as Russian and Chinese courses to meet business who are assigned



Russian(TMMR) trainees



Training

In order to support Toyota Motor Corporation's entry into Russia, 54 trainees received practical training at the Inabe Plant from September 2006 to March 2007.

Creating an Energetic Workplace

Toyota Auto Body is progressing in invigorating communication for creating an energetic workplace with labor and management cooperating to expand society and individual employee happiness.

Enhancing Communication

■ Establishment of the C Meeting System

To achieve workplace communication, the “C (Communication) Meeting” system was introduced from 2004. These C Meetings are held for one hour every month and are well-received. All employees engage in communication themes with the aim to create an open atmosphere for discussion.



FY2006 C Meeting Themes

- Workplace safety
- Abolishing drunk driving
- Traffic safety
- Invigorating workplace communication

■ Our 10,000 person Communication Comprehensive Check Activities

We carried out a workplace communication comprehensive check from September 2006 at all Toyota Auto Body companies, and we are expanding enlightenment activities to strengthen communication.

■ Communication With Employees and Their Families

We aim to improve communication that includes family communication at an annual event held at each plant to serve as a place for employees and families to have fun.



A Fujimatsu Plant area event



An Inabe Plant area event



A Yoshiwara Plant area event

Good Labor and Management Relations

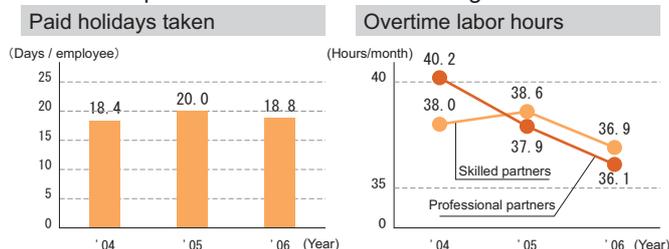
■ Labor and Management Conference

Our personnel labor policy of “mutual understanding between labor and management” is our principle. Mutual understanding is deepest through various labor and management discussion such as “workplace discussions” to debate labor and management issues at the level of each workplace in the company. There is also our “Labor and Management Conference” where we deliberate over important labor conditions such as wages and bonuses.

● At a Labor and Management Conference



● Results from efforts at a Labor and Management Time Optimization Committee Meeting



Promotion of Equal Opportunity and Respect for Diversity

With changes surrounding the environment of the labor market with such as the diversification of individual values and entry of women into society, for management that highlights personnel diversity, increased competition and the social aspects of corporations are together considered to be one major issue. Based on this thinking, we are working actively toward expanding employment of the disabled, re-employment of the elderly, and childcare support.

Employing the Disabled

Currently as of April 2007, 138 disabled people are engaged in various work. At Toyota Auto Body, we are promoting the creation of an attractive place for living through such efforts as improvements for dormitories and offices so that disabled people can be satisfied with their work life alongside other employees.

Support for Employment and Beginning Work for the Disabled

① Maintaining a system of integration

- Educating employees prior to entry into their assigned positions within the production process
- Installation of a light that flashes to alert the employee of a problem along the production line

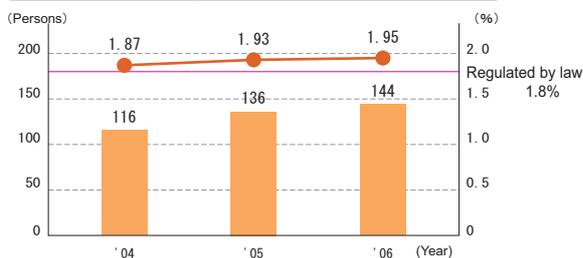
② Communication

- Preparation a whiteboard and notes for communicating
- Enrollment of section leaders in sign language seminars



Smooth oral and written communication even without the use of sign language

Shifts in the employment number of the disabled



Everyone knows I have a hearing disability and actively write notes and gesture. I think it is great that I am able to communicate with everyone. I work hard so there are no defects on each vehicle. The work is worth doing and I everyday is fun and fulfilling.



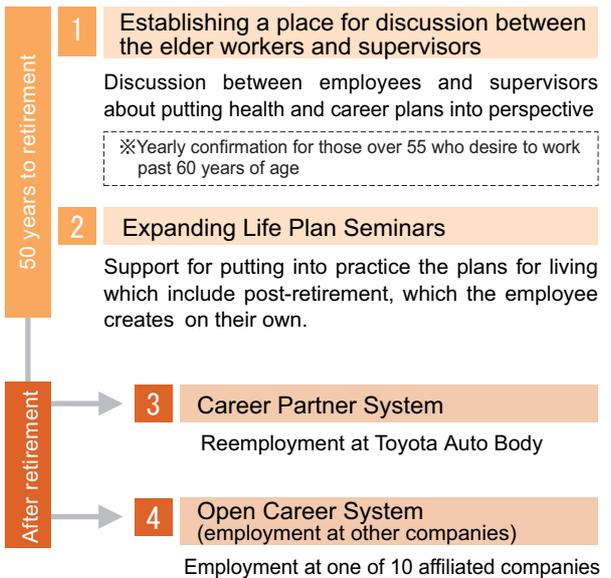
Takayuki Aoyama who works in the painting process

Reemploying elder workers (Career Partner System)

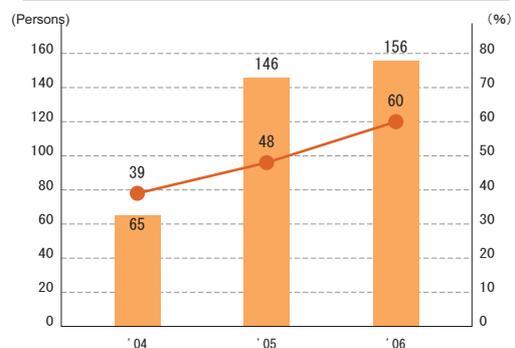
We are expanding the "Career Partner System" (from FY2001) to allow eligible retirees 60 or older to willingly harness their cultivated and rich experiences based on the needs of the company and the desire of the individual.

In addition, supporting the Law of Stabilization of Employment of the Aged passed in April 2006, we respect the diverse lifestyles and work attitudes of each employee over 60 by improving the support system to help aged workers achieve these through self-reliance.

Outline of the Remployment System for the Elderly



Shifts in the number of elderly reemployed



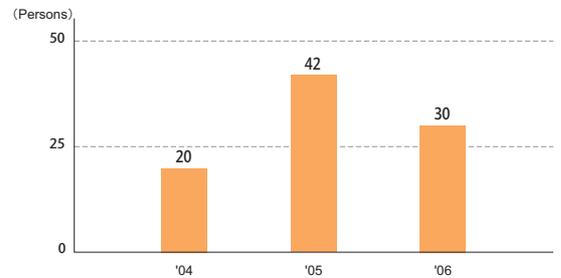
Balanced Support for Work and Childcare

Childcare Support System

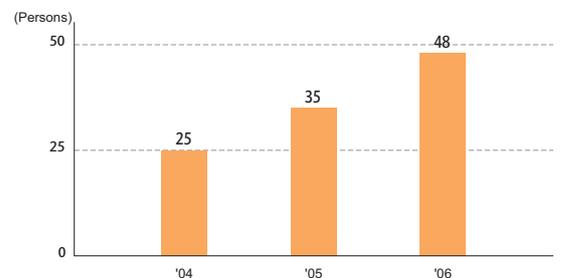
Our company has come to support balancing work and child raising more than in the past. We think that it is the “duty of the company to create an environment that allows talented and willing employees to be active,” which is based on the thinking that the company allows employees to provide their own nursing and childcare.

		Contents	Pregnancy Delivery		Child's Age								Applicable			
			6th week	8th week	1	2	3	4	5	6	7	8	Office and Engineering	Technical		
Pregnancy delivery ~ through child's first year	① Overtime and late night work restrictions when pregnant	No overtime or late night work	■												○	○
	② Time off before and after delivery	6 weeks prior to delivery (14 weeks for multiple births) No work for 8 weeks after delivery	■												○	○
	③ Maternity protection measures during pregnancy and after delivery	Maternity protection measures taken based on physician's instructions during pregnancy and for one year after delivery	■	■											○	○
	④ Childcare time	30 minutes per day x 2 for childcare		■											○	○
Until 3 years old	⑤ Maternity leave (period)	Office and engineering positions : ~ up to 2 years old Technical positions : ~ up to 3 years old			■	■	■	■	■	■	■	■	■	○	○	
Until 6 years old	⑥ Restrictions on late night work	No late night work			■	■	■	■	■	■	■	■	■	○	○	
	⑦ Restrictions on overtime (within a set time)	No work beyond set hours <small>Not to exceed 24 hours in one month, 150 hours for the year</small>			■	■	■	■	■	■	■	■	■	○	○	
	⑧ Child nursing leave	Allowance of five days per year for nursing care if child is injured or ill for children up to the time they enter elementary school. (Five days per year)			■	■	■	■	■	■	■	■	■	○	○	
Until 8 years old	⑨ Overtime restrictions	No overtime ~8			■	■	■	■	■	■	■	■	■	○	—	
	⑩ Short work hours	Set working hours per day reduced by 2 hours ~8			■	■	■	■	■	■	■	■	■	○	—	
—	⑪ Flexible time	Allow for flexible hours (starting and finishing work) (No prescribed hours)												○	—	

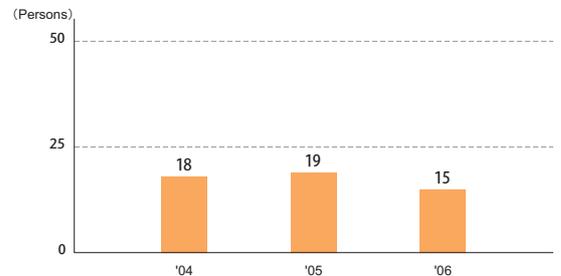
② Number of Employees Who Took Holidays Before and After Giving Birth



⑤ Number of Employees Who Took Childcare Leave



⑩ Number of Employees Who Reduced Working Hours



Five Cooperative Daycare Center Companies in Kariya

Five Toyota family companies in Kariya established the “Tacchi-chi House” daycare center in October 2007 so that employees can balance their work and childcare with less worry.

In addition to meeting employees’ needs in providing a kindergarten environment, along with times and days for use, we have succeeded in improving convenience even more by cooperative management between the five companies* .

* Denso Corporation, Toyota Industries Corporation, JTEKT Corporation, Toyota Boushoku Corporation, and Toyota Auto Body



Tacchi-chi House Fujimatsu (image)

Economic Report

Environmental and Social Report 2007

■ Economic Performance

Main Shifts in Consolidated Sales Status 59

Main Offices 60

Domestic and Overseas Consolidated Subsidiary Companies and Affiliate Companies 60

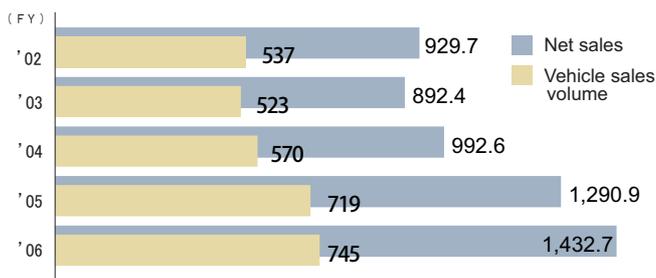
■ Third Party Independent Review 61

Economic Performance

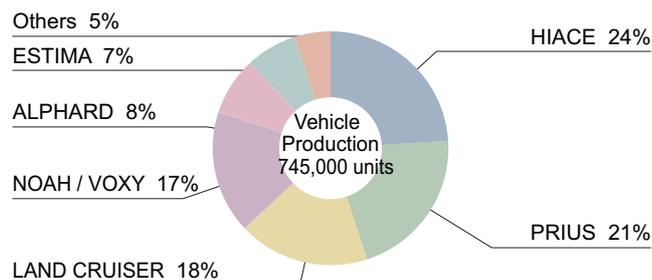
In FY2006, consolidated net sales were 1,432.7 billion yen, an 11% increase of 141.8 billion yen. Consolidated ordinary income was 20.8 billion yen, decreasing 1.9 billion yen, or 6.3%, from the previous period due to increased costs for new product investment and increased depreciation costs, although streamlining activities taken from Toyota Auto Body resulted in increased net sales.

Shifts in Consolidated Sales Status

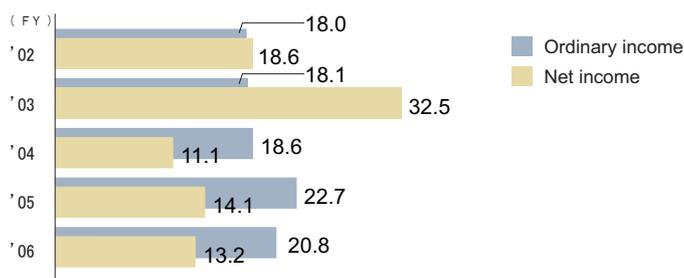
Net sales and vehicle sales volume (Billions of yen · Thousand Vehicles)



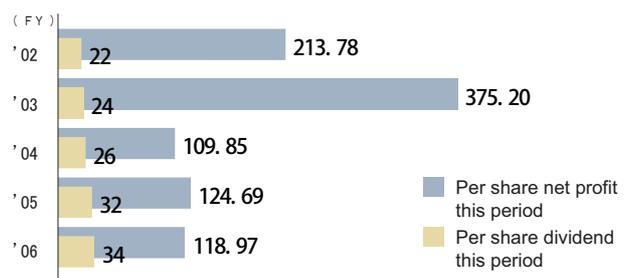
Breakdown of vehicle sales volume (April 1, 2006 to March 31, 2007)



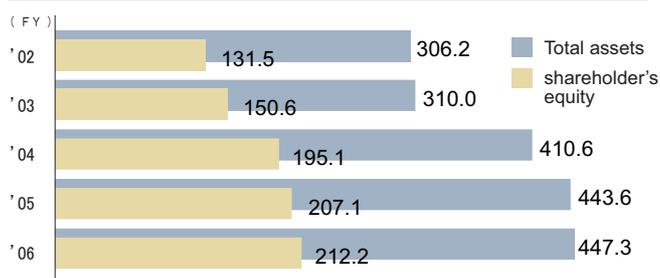
Income (billions of yen)



Per share net profit this period (Yen)

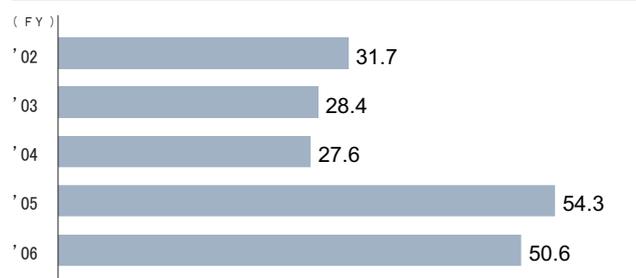


Total assets and shareholder's equity (Billions of yen)

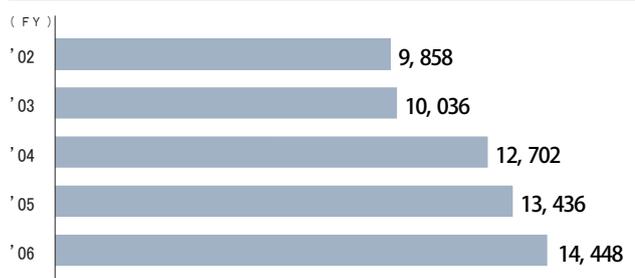


※Total assets from FY2006. (Reviewed retroactive to before FY2006)

Equipment investment (Billions of yen)



Number of employees (People)



Unconsolidated and Consolidated Sales Status (FY2006)

	Unconsolidated	Consolidated
Net sales	1,386.7 billion yen	1,432.7 billion yen
Ordinary income	20.2 billion yen	20.8 billion yen
Net income	13.1 billion yen	13.2 billion yen
Net income per share	117.52 yen	118.97 yen
Total assets	416.1 billion yen	447.3 billion yen
Shareholder's equity	196.5 billion yen	212.2 billion yen
Return on Asset (ROA)	3.2%	3.0%
Return on Equity (ROE)	6.8%	6.4%
Capital investment	40.3 billion yen	50.6 billion yen
Number of employees (March 2007)	11,325	14,448

For more detailed information, please refer to our "Financial Information" on our Website. <http://www.toyota-body.co.jp/ir/index.html>

■ Main Plants



Head office · Fujimatsu Plant

100, Kanayama Ichiriyama-cho, Kariya City, Aichi Prefecture

〈Main products〉
Estima, Estima Hybrid, Voxy, Noah, Ipsum, and Prius



Inabe Plant

10, Ichinohara Inabe-cho, Inabe City, Mie Prefecture

〈Main products〉
Alphard, Alphard Hybrid, Hiace, Regius Ace, Granvia



Yoshiwara Plant

25, Kamifujiike Yoshiwara-cho, Toyota City, Aichi Prefecture

〈Main products〉
Land Cruiser 200, Land Cruiser 70 (Export model),
Lexus 470 (Export Model), Coaster,



Kariya Plant

2-1, Showa-cho, Kariya City, Aichi Prefecture

〈Main products〉
Welfare vehicles (Welcab)



Kotobuki New Development Center

1-36-1, Kotobuki-cho, Toyota City, Aichi Prefecture

■ Domestic and Overseas Consolidated Subsidiary Companies and Affiliate Companies

(End of March 2007)

		Company Name	Main Business			
Domestic	Production Companies	Consolidated companies	Tokai Utility Motor Co., Ltd. Toyota Body Seiko Co., Ltd. Ace Industry Co., Ltd. Tokai Parts Industry Co., Ltd.			
		Affiliated Companies	Toyotomi Kiko Co., Ltd. Coberuku Co., Ltd. Gifu Auto Body Co., Ltd.			
		Others	Consolidated companies	Mikawa Setsubi Co., Ltd. Toyota Auto Body R & D Co., Ltd. Life Service & Security Corporation Inatec Co., Ltd. Life Creation Co., Ltd. Life Support Co., Ltd.	Comprehensive maintenance of plants and facilities Testing and designing auto parts Offers administrative and welfare programs services and security agency Environmental analysis and measurement approval Management of off-road and auto camp facilities Sales of nursing-care goods and home help services	
				Consolidated companies	P.T.Sugity Creatives Co., Ltd. Toyota Auto Body-Tokai Extrusion Co., Ltd. Chun Shyang Shin Yeh Industry Co., Ltd. Taiwan Auto Conversion Co., Ltd. Thai Auto Conversion Co., Ltd. Toyota Auto Body Malaysia Sdn.Bhd.	Manufacture and sales of passenger/commercial vehicles and accessories in Indonesia Manufacture and sales of extrusion molded plastic and rubber parts in Indonesia Manufacture and sales of dies, sheet metal parts, and pressed parts in Taiwan Manufacture and sales of specially-equipped vehicles in Taiwan Manufacture and sales of vehicle bodies and match parts in Thailand Manufacture and sales of large plastic parts for automotive use in Malaysia
					Affiliated Companies	Thai Auto Works Co., Ltd.

Third Party Independent Review

What to Expect of Toyota Auto Body



Kenichi Yamashina

Representative, System Management Research Ltd.

Vice Chairman, Special Non-profit Activity Foundation of the Japan Environmental Auditing Association

CEAR registered ISO 14001 Head Auditor, and registered as a Safety Consultant for machinery with the Minister of Health, Labour and Welfare

Engaged in education and consulting for environmental and labor safety

Aiming to Be a “Good Company”

In advocating effort toward becoming a “good company,” as the base axis of CSR in the top message, in this Environment and Social Report 2007, I am able to see a change to “providing information readers desire to know about” in contrast to previous “reporting of environmental information as a corporation.”

The beginning of the report introduces products and there are topics that show the face of the corporation, and at the same time, and ties to the environment and relations with society are introduced in an easily understandable manner, showing efforts toward a report of “easy comprehension.”

Along with the “2010 Vision” set last fiscal year, the Fourth Environmental Action Plan was established, and from fiscal year 2006 a new mid-term plan was introduced. In particular, for environmental issues embracing automobiles such as reducing substances subject to PRTR, VOC, SOC, and the issues of global warming and energy, there is an abundance of case examples introducing what was achieved in fiscal year 2006, it would be even more easily comprehended with reporting that includes the progressive degree of achievements toward FY2010 targets levels.

Regarding environmental data, results for unconsolidated, consolidated, and global consolidated companies are mixed and found throughout the report; however, gathering data from the vantage point that also includes some attempt at “easy comparison” is desirable.

In addition, continuous expansion of efforts toward LCA and an environmental evaluation system in vehicle development as a vehicle manufacturer can be praised, although more explanation of the content would be appreciated.

Toyota Auto Body is expanding its practice of global contribution activities to society and also communication with local communities. Also, I was impressed this time by the establishment of a page dedicated “For Employees” that clearly demonstrates Toyota Auto Body’s intent toward social responsibility as a corporation through support of education, dynamism, and meeting obligations, as well as safe hygiene for employees.

Expectations Hereafter

Although the environment surrounding automobiles is severe with new developments such as the issue of global warming and escalating oil prices, we expect improved consolidated environmental performance from a global viewpoint, and at the same time, achieve the Fourth Action Plan through “pursuing all possible environmental technologies.”

The automobile industry is comprehensive and the activities of group companies alone are insufficient. Although efforts are being made through Green Procurement Activities, I would like to be able to see the status of supply-side environmental activities that also includes the status of environmental management of suppliers.

It appears that Toyota Auto Body is managing the triple bottom line in a well-balanced manner for the environment, society, and the economy as a leading company under the wing of the Toyota Motor Corporation.

We will expect further expansion of the base axis of supply-side management and globalization in the future.

■ publishing

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Publishing Date September 2007 (Next publishing scheduled for summer 2008)
This report may also be viewed on the Toyota Auto body website.

<http://www.toyota-body.co.jp/csr/report/index.html>

Participation in the "Team Minus 6%" National Movement for the Prevention of Global Warming

Toyota Auto Body is Participating in the "Team Minus 6%" national movement for the prevention of global warming.

①Setting air conditioning temperature to 28°C, and ②we are making efforts to limit CO₂ emissions and we are encouraging dressing lightly during the summer months.



Stop Global Warming!

Team minus 6%



Environmental & Social Report 2007



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TEL. 0 5 6 6 - 3 6 - 2 1 2 1 (Company directory assistance)

This report can also be viewed on the Toyota Auto Body web site.

<http://www.toyota-body.co.jp/>

